

# Exam Questions COBIT-2019

COBIT 2019 Foundation

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#### NEW QUESTION 1

Which enterprise role ensures the board is kept informed of major decisions related to value delivery of I&T deployment in accordance with the enterprise strategy?

- A. Chief information officer
- B. Executive committee
- C. Chief executive officer

**Answer: A**

#### NEW QUESTION 2

Which of the following management objectives is related to optimization of system performance?

- A. Managed I&T management framework
- B. Managed availability and capacity
- C. Managed service agreements

**Answer: B**

#### NEW QUESTION 3

Once IT governance is implemented, what is the NEXT phase in the life cycle of governance?

- A. Measuring objectives
- B. Initiating improvements
- C. Updating the program

**Answer: A**

#### NEW QUESTION 4

Time-to-market is a market that is directly related to which of the following enterprise goals?

- A. Optimization of internal business process functionality
- B. Portfolio of competitive products and services
- C. Managed digital transformation programs

**Answer: B**

#### NEW QUESTION 5

COBIT addresses governance issues by doing which of the following?

- A. Grouping relevant governance components into objectives that can be managed to a required capability level
- B. Providing a full description of the entire IT environment within an enterprise
- C. Defining specific governance strategies and processes to implement in specific situations

**Answer: A**

#### NEW QUESTION 6

Which COBIT domain of management objectives incorporates managed risk?

- A. Build, acquire and implement (BAI)
- B. Align, plan and organize (APO)
- C. Deliver, service and support (DSS)

**Answer: B**

#### NEW QUESTION 7

Which of the following COBIT organizational structure roles fulfills the practice and creates the intended outcome?

- A. Accountable (A)
- B. Responsible (R)
- C. Consulted (C)

**Answer: B**

#### NEW QUESTION 8

Within an organizational structure chart (RACI chart), which role drives a given task or process?

- A. Responsible (R) role
- B. Accountable (A) role
- C. Informed (I) role

**Answer: B**

#### NEW QUESTION 9

Which of the following benefits derived from the use of COBIT is PRIMARILY associated with an external stakeholder?

- A. COBIT provides guidance on how to organize and monitor the performance of I&T across the enterprise.
- B. COBIT helps to manage the dependency on the use of external service providers.
- C. COBIT helps to ensure compliance with applicable rules and regulations.

**Answer:** A

#### NEW QUESTION 10

In the implementation model, when is IT governance implementation risk BEST managed?

- A. Throughout the life cycle
- B. During the planning phase
- C. Just prior to operationalization

**Answer:** A

#### NEW QUESTION 10

Which of the following describes the COBIT performance model?

- A. The COBIT performance model is a stand-alone model that can be used in conjunction with the COBIT core model.
- B. The COBIT performance model is integrated into the COBIT core model.
- C. The COBIT performance model is unique and not aligned with existing maturity and capability models.

**Answer:** B

#### NEW QUESTION 14

Which of the following is MOST important to providing trust in operations, confidence in the achievement of enterprise objectives, and an adequate understanding of residual risk?

- A. A continuity of operations response plan
- B. A risk management framework
- C. A managed system of internal controls

**Answer:** C

#### NEW QUESTION 18

When assessing organizational structures, it is MOST helpful when subcriteria for each criterion are defined and linked to:

- A. job descriptions.
- B. capability levels.
- C. performance metrics.

**Answer:** B

#### NEW QUESTION 22

Which of the following would be an appropriate metric to align with a goal of "Delivery of programs on time, on budget, and meeting requirements and quality standards"?

- A. Percent of stakeholders satisfied with program/project quality
- B. Percent of business staff satisfied that IT service delivery meets agreed service levels
- C. Level of user satisfaction with the quality and availability of I&T-related management information

**Answer:** A

#### NEW QUESTION 27

Which of the following is a principle of a proper governance framework?

- A. It should be based on a conceptual model.
- B. It should be independent of other standards, frameworks and regulations.
- C. It should be self-contained and not allow for the addition of new content.

**Answer:** A

#### NEW QUESTION 29

Within the COBIT goals cascade, stakeholder drivers are transformed into:

- A. the enterprise's actionable strategy.
- B. business unit performance metrics.
- C. the enterprise's governance framework.

**Answer:** A

**NEW QUESTION 34**

Which of the following components of a governance system are MOST likely to be underestimated as factors in the success of governance and management activities?

- A. Culture, ethics and behavior
- B. People, skills and competencies
- C. Principles, policies and frameworks

**Answer:** A

**NEW QUESTION 37**

An enterprise that specializes in software development is designing a new IT governance system as part of a transition from traditional waterfall to a more agile approach. Which step in the design phase would this transition impact the MOST?

- A. Compliance requirements
- B. Implementation method
- C. Sourcing model

**Answer:** B

**NEW QUESTION 39**

Which COBIT principle addresses the need to consider how many changes in technology or strategy impact the enterprise governance system as a whole?

- A. A governance system should be tailored to the enterprise's needs.
- B. A governance system should cover the enterprise end to end.
- C. A governance system should be dynamic.

**Answer:** A

**NEW QUESTION 40**

The number of focus areas describing a certain governance topic or issue that can be addressed by governance objectives is:

- A. dependent on process maturity
- B. determined by the size of the enterprise
- C. virtually unlimited

**Answer:** C

**NEW QUESTION 43**

The design factor associated with a highly regulated enterprise is likely to attribute MORE importance to which of the following?

- A. Managed strategy and operations
- B. Documented work products and policies
- C. Understanding of the business by IT professionals

**Answer:** B

**NEW QUESTION 45**

Which of the following is ESSENTIAL to help ensure that a project's benefits are identified and continually monitored?

- A. A well-developed business case
- B. Earned value management reporting
- C. Stage gate reviews by a governance team

**Answer:** A

**NEW QUESTION 50**

One year after IT governance is implemented, what KEY question should be asked and evaluated?

- A. Has the enterprise leveraged lessons learned?
- B. Has the enterprise reduced its risk exposure?
- C. Has the enterprise achieved expected benefits?

**Answer:** C

**NEW QUESTION 55**

What would be the PRIMARY reason for management to conduct a process capability assessment?

- A. To better understand the current state as compared to the target
- B. To better understand the cost of implementing the improved process
- C. To better understand the current level of risk versus future risk

**Answer:** B

#### NEW QUESTION 57

Which of the following cascades to enterprise goals?

- A. Stakeholder needs
- B. Organizational objectives
- C. Enterprise strategy

**Answer:** C

#### NEW QUESTION 59

Which of the following is a guiding principle in the development of COBIT?

- A. COBIT aligns with other related and relevant I&T standards, frameworks and regulations
- B. COBIT includes relevant content from other related I&T standards, frameworks and regulations.
- C. COBIT serves as a comprehensive standalone framework that covers all relevant I&T-related activities.

**Answer:** A

#### NEW QUESTION 63

Which of the following BEST describes the “managed innovation” management objective of the COBIT core model?

- A. Optimize available IT capabilities to support the IT strategy and roadmap.
- B. Achieve competitive advantage, improve customer experience and improve operational effectiveness.
- C. Support the digital transformation strategy of the organization and deliver the desired value.

**Answer:** B

#### NEW QUESTION 68

The enterprise goal of compliance with external laws and regulations is aligned to which balanced scorecard (BSC) dimension?

- A. Financial
- B. Growth
- C. Internal

**Answer:** A

#### Explanation:

Balanced Scorecard or BSC (read as B-S-C) dimensions. The BSC dimensions are: Financial

#### NEW QUESTION 71

Which COBIT domain of management objectives incorporates managed business process controls?

- A. Build, Acquire and Implement (BAI)
- B. Align, Plan and Organize (APO)
- C. Deliver, Service and Support (DSS)

**Answer:** C

#### NEW QUESTION 72

The value that I&T delivers should be:

- A. aligned directly with the values on which the business is focused.
- B. focused exclusively on I&T investments that generate financial benefits.
- C. restricted to maintaining and increasing value derived from existing I&T investments.

**Answer:** C

#### NEW QUESTION 73

Which of the following components of the governance system are required for successful completion of all activities?

- A. People, skills and competencies
- B. Processes
- C. Principles, policies and frameworks

**Answer:** A

#### NEW QUESTION 76

The primary target audience for COBIT is:

- A. anyone responsible for the governance solution.
- B. assurance professionals responsible for evaluating and reporting on the existence of internal controls.
- C. business and IT management responsible for building and deploying I&T solutions.

**Answer:** C

**Explanation:**

The course is suitable for business managers, chief executives, IT/IS auditors, internal auditors, information security and IT practitioners, consultants and IT/IS managers requiring an insight into the enterprise governance of IT and who may also be requiring certification as a COBIT 5.

**NEW QUESTION 79**

How do the assigned capability levels in the COBIT core model facilitate the achievement of the different capability levels?

- A. By defining organizational structure with specific roles and responsibilities
- B. By setting performance metrics for enabler goals
- C. By providing clear definition of the processes and required activities

**Answer: C**

**NEW QUESTION 83**

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