

# PRINCE2-Exams

## Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam



#### NEW QUESTION 1

- (Topic 1)

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

**Answer:** D

#### NEW QUESTION 2

- (Topic 1)

Identify the missing words in the following sentence. An objective of the Directing a Project process is to [?] throughout a project's life,

- A. document how risks will be managed
- B. identify who will be responsible for quality
- C. provide management direction and control
- D. define the benefits to be realized

**Answer:** C

#### NEW QUESTION 3

- (Topic 1)

Which provides a single source of reference that may be used by people joining a project after it has been initiated so they can quickly and easily find out how the project is being managed?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Project Product Description

**Answer:** B

#### NEW QUESTION 4

- (Topic 1)

Which process provides the Project Board with the information it requires in order to commit resources to the project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Controlling a Stage
- D. Directing a Project

**Answer:** B

#### NEW QUESTION 5

- (Topic 1)

Which is a task of product-based planning?

- A. Design the plan
- B. Create the product flow diagram
- C. Analyze the risks
- D. Prepare the schedule

**Answer:** B

#### NEW QUESTION 6

- (Topic 1)

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Initiation Stage Plan

**Answer:** C

#### NEW QUESTION 7

- (Topic 1)

Which is an objective of the quality review technique?

- A. To baseline a product
- B. To provide a common understanding of what products a project will create

- C. To define the quality methods required within a project
- D. To determine the quality responsibilities of a project team

**Answer:** A

#### NEW QUESTION 8

- (Topic 1)

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

**Answer:** B

#### NEW QUESTION 9

- (Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

**Answer:** B

#### NEW QUESTION 10

- (Topic 1)

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

**Answer:** A

#### NEW QUESTION 10

- (Topic 1)

When are tolerances for a Work Package agreed?

- A. When accepting a Work Package
- B. As work on each product within the Work Package begins
- C. Once all products have been developed and approved
- D. When the Stage Plan is authorized by the Project Board

**Answer:** A

#### NEW QUESTION 12

- (Topic 1)

Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

- A. the measurement of benefits NOT yet realized
- B. the handover of products
- C. open issues and risks
- D. the release of resources

**Answer:** C

#### NEW QUESTION 17

- (Topic 1)

Which product is NOT created in the Managing a Stage Boundary process?

- A. Benefits Review Plan
- B. End Stage Report
- C. Lessons Report
- D. Exception Plan

**Answer:** A

#### NEW QUESTION 22

- (Topic 1)

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

**Answer:** C

**NEW QUESTION 26**

- (Topic 1)

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

**Answer:** B

**NEW QUESTION 31**

- (Topic 1)

Which is NOT a type of issue?

- A. A problem/concern
- B. A constraint
- C. An off-specification
- D. A request for change

**Answer:** B

**NEW QUESTION 35**

- (Topic 1)

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

**Answer:** A

**NEW QUESTION 36**

- (Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and TeamManager
- D. Team Manager and external supplier

**Answer:** C

**NEW QUESTION 38**

- (Topic 1)

Which statement describes the responsibilities of a risk actionee?

- A. Identifying risks to the project that might occur in their department
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Managing, monitoring and controlling of all aspects of an assigned risk
- D. Carrying out a risk response action to respond to a particular risk

**Answer:** D

**NEW QUESTION 40**

- (Topic 1)

Which of the following is NOT a purpose of the Closing a Project process?

- A. Plan the activities required to close a project
- B. Enable a comparison of the original objectives of a project against what was actually achieved
- C. Enable premature closure if the Project Board request that a project should no longer continue
- D. Provide a fixed point at which acceptance for the project product is confirmed

**Answer:** A

**NEW QUESTION 42**

- (Topic 1)

Which regular report provides the Project Board with a summary of stage status?

- A. Communication Management Strategy
- B. Project Brief
- C. Highlight Report
- D. Checkpoint Report

**Answer: C**

#### **NEW QUESTION 44**

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Form part of the Work Package for the project product
- B. Provide the initial project budget to be refined in the Business Case
- C. Document the project mandate and gain approval for the project from the Project Board
- D. Define the quality required of the project's product

**Answer: D**

#### **NEW QUESTION 45**

- (Topic 1)

Which role is responsible for the management of a risk assigned to it?

- A. ProjectSupport
- B. Risk owner
- C. Risk actionee
- D. Project Assurance

**Answer: B**

#### **NEW QUESTION 48**

- (Topic 1)

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

**Answer: C**

#### **NEW QUESTION 52**

- (Topic 1)

Which of the following is NOT part of quality planning?

- A. Define quality responsibilities
- B. Gain acceptance of the project product
- C. Agree acceptance criteria
- D. Set quality tolerances

**Answer: B**

#### **NEW QUESTION 54**

- (Topic 1)

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project
2. Stakeholders may be internal or external to the corporate organization

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: C**

#### **NEW QUESTION 55**

- (Topic 1)

Which statement is FALSE?

- A. A project outcome perceived to be negative by one or more stakeholders is a dis-benefit
- B. A project's output is any of the project's specialist products
- C. A project benefit is only realized after the project has closed
- D. A project outcome is the resultof the change derived from using the project's outputs

**Answer: C**

#### NEW QUESTION 57

- (Topic 1)

Which is a responsibility of the managing level within the project management team?

- A. Set project tolerances
- B. Approve stage completion
- C. Ensure that the products are reproduced within the constraints agreed with the Project Board
- D. Appoint the project management team

**Answer: C**

#### NEW QUESTION 62

- (Topic 1)

Which is a purpose of the Project Product Description?

- A. Define the key responsibilities for delivering product quality
- B. Provide information about the state of products
- C. Define the quality anticipated by the customer
- D. Provide product cost input to the Business Case

**Answer: C**

#### NEW QUESTION 63

- (Topic 1)

Which is NOT an objective of the Controlling a Stage process?

- A. Implement actions to control the impact of risks that occur during the stage
- B. Review the Business Case at regular intervals to assess the impact of changes that occur during the stage
- C. Update the Business Case with any changes agreed with the Project Board
- D. Coordinate the delivery of products as agreed in the Stage Plan

**Answer: C**

#### NEW QUESTION 67

- (Topic 1)

Where should an off-specification be recorded?

- A. Risk Register
- B. Issue Register
- C. Work Package
- D. Configuration Management Strategy

**Answer: B**

#### NEW QUESTION 71

- (Topic 1)

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
  2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.
- Packages for the work performed in the final stage.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer: B**

#### NEW QUESTION 72

- (Topic 1)

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

**Answer: C**

#### NEW QUESTION 76

- (Topic 1)

If a project's benefit tolerance is forecast to be exceeded, to whom should this be escalated to for a decision?

- A. Senior User
- B. Executive
- C. Corporate/programme management
- D. Senior Supplier

**Answer:** C

**NEW QUESTION 79**

- (Topic 1)

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. Aproject outcome
- D. A scope tolerance

**Answer:** B

**NEW QUESTION 84**

- (Topic 1)

Which describes the 'Identify Risks' step within the recommended risk management procedure?

- A. Identify responses to risks documented in the Business Case
- B. Gather information about the project environment and objectives
- C. Identify the roles to be involved in risk management activities
- D. Identify uncertainties that may impact on the delivery of the project objectives

**Answer:** D

**NEW QUESTION 85**

- (Topic 1)

Identify the missing word in the following sentence, A project's output is produced during a project but the [?] for the project are often only realized after the project has closed.

- A. costs
- B. risks
- C. benefits
- D. issues

**Answer:** C

**NEW QUESTION 90**

- (Topic 1)

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

**Answer:** A

**NEW QUESTION 94**

- (Topic 1)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies andmanagement controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

**Answer:** C

**NEW QUESTION 96**

- (Topic 1)

Who represents the three project interests on a project?

- A. Project Manager
- B. Project Support
- C. External project stakeholders
- D. Project Board

**Answer:** D

**NEW QUESTION 101**

- (Topic 1)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product



- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

**Answer:** D

#### NEW QUESTION 103

- (Topic 1)

Which theme provides the controls to escalate any forecast beyond tolerance to the next management level?

- A. Business Case
- B. Plans
- C. Progress
- D. Quality

**Answer:** C

#### NEW QUESTION 107

- (Topic 1)

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

**Answer:** B

#### NEW QUESTION 108

- (Topic 2)

Identify the missing word(s) in the following sentence. Quality assurance provides assurance to the [?] that the project is being conducted appropriately whilst Project Assurance provides the same assurance to all the project's stakeholders.

- A. Project Manager
- B. Executive
- C. corporate or programme management organization
- D. Supplier groups

**Answer:** C

#### NEW QUESTION 109

- (Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

**Answer:** D

#### NEW QUESTION 113

- (Topic 2)

Which is a valid statement about the Project Support role?

- A. Can be performed by the Project Manager
- B. Is an optional role for a PRINCE2 project
- C. Produces Checkpoint Reports for the Project Manager
- D. Can be combined with the Project Assurance role

**Answer:** A

#### NEW QUESTION 117

- (Topic 2)

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

**Answer:** D

#### NEW QUESTION 119

- (Topic 2)



In what product should the quality criteria for a specialist product be recorded?

- A. Quality Management Strategy
- B. Quality Register
- C. Product Description
- D. Project Product Description

**Answer: C**

**NEW QUESTION 123**

- (Topic 2)

What product should be used to confirm the version number of all products in a particular stage?

- A. Issue Register
- B. Product Status Account
- C. Product Description
- D. Configuration Item Record

**Answer: B**

**NEW QUESTION 126**

- (Topic 2)

Which is an objective of the Starting up a Project process?

- A. Approve all Product Descriptions prior to project initiation
- B. Obtain approval from corporate or programme management for the Communication Management Strategy
- C. Prevent projects with unrealistic delivery dates from being initiated
- D. Confirm that there is a valid method in place to measure the expected project benefits

**Answer: C**

**NEW QUESTION 131**

- (Topic 2)

Which process is used by a Team Manager to coordinate work on one or more of the project's products?

- A. Initiating a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

**Answer: D**

**NEW QUESTION 133**

- (Topic 2)

What should influence the Project Board's decision whether to delegate its Project Assurance responsibilities?

- A. The preference of the Project Manager
- B. Having insufficient authority to perform the role
- C. Having insufficient time to perform the role
- D. The need to involve key stakeholders on the project management team

**Answer: C**

**NEW QUESTION 138**

- (Topic 2)

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

**Answer: B**

**NEW QUESTION 139**

- (Topic 2)

Which is NOT a PRINCE2 principle?

- A. Learn from experience
- B. Customer/supplier environment
- C. Defined roles and responsibilities
- D. Continued business justification

**Answer: B**

**NEW QUESTION 142**

- (Topic 2)

Which theme defines the accountability for realization of the project's benefits?

- A. Plans
- B. Progress
- C. Organization
- D. Quality

**Answer: C**

#### **NEW QUESTION 145**

- (Topic 2)

Which statement is true for ALL project stakeholders?

- A. Internal to the corporate organization
- B. May either affect or be affected by the project
- C. Review the Communication Management Strategy
- D. Support the project

**Answer: B**

#### **NEW QUESTION 149**

- (Topic 2)

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

**Answer: A**

#### **NEW QUESTION 154**

- (Topic 2)

Which is a responsibility of a Team Manager?

- A. Producing Highlight Reports for the Project Manager
- B. Reviewing the status of the stage
- C. Setting WorkPackage tolerances
- D. Ensuring delivery of products in the Managing Product Delivery process

**Answer: D**

#### **NEW QUESTION 155**

- (Topic 2)

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

**Answer: B**

#### **NEW QUESTION 159**

- (Topic 2)

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

**Answer: D**

#### **NEW QUESTION 161**

- (Topic 2)

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

**Answer: C**

**NEW QUESTION 163**

- (Topic 2)

Which is an objective of the Directing a Project process?

- A. Review and approve a project mandate
- B. Ensure corporate or programme management has an interface to the project
- C. Define how risks, issues and changes will be managed
- D. Obtain approval for completed products

**Answer: B**

**NEW QUESTION 164**

- (Topic 2)

Identify the missing words in the following sentence.

When planning the next stage, the Project Manager needs to review and, if necessary, update the [ ? ] with regard to external resources or suppliers.

- A. Configuration Item Records
- B. Business Case
- C. Project Brief
- D. project management team and/or role descriptions

**Answer: D**

**NEW QUESTION 169**

- (Topic 2)

What product forms the contract' between the Project Board and the Project Manager?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Project Plan

**Answer: B**

**NEW QUESTION 172**

- (Topic 2)

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

**Answer: B**

**NEW QUESTION 173**

- (Topic 2)

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

**Answer: A**

**NEW QUESTION 177**

- (Topic 2)

Which of the following is NOT part of quality control?

- A. Maintaining the documentation that records the approval of products
- B. Checking that the project's direction and management are adequate for the nature of the project
- C. Obtaining acceptance of the project product from relevant stakeholders
- D. Implementing the relevant quality methods and responsibilities

**Answer: B**

**NEW QUESTION 181**

- (Topic 2)

Which products, identified when creating a product breakdown structure, should each have a corresponding entry in the Risk Register?

- A. Those that have been completed, but have NOT been quality checked
- B. Those that have been broken down into sub-products
- C. Those to be created outside the scope of the project
- D. Those dependent on more than one other product

**Answer:** C

**NEW QUESTION 185**

- (Topic 2)

Identify the missing word in the following sentence, A purpose of the [?] theme is to control any unacceptable deviations from the project's objectives.

- A. Change
- B. Plans
- C. Progress
- D. Risk

**Answer:** C

**NEW QUESTION 188**

- (Topic 2)

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

**Answer:** C

**NEW QUESTION 192**

- (Topic 2)

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description
- B. Team Plan
- C. Work Package
- D. Stage Plan

**Answer:** C

**NEW QUESTION 194**

- (Topic 2)

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

**Answer:** C

**NEW QUESTION 198**

- (Topic 2)

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

**Answer:** C

**NEW QUESTION 202**

- (Topic 2)

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

**Answer:** C

**NEW QUESTION 206**

- (Topic 2)

During the Managing a Stage Boundary process, what is reviewed and updated to provide the information needed by the Project Board for assessing the continuing viability of the project?

- A. Benefits Review Plan
- B. Product Status Account

- C. Business Case
- D. Project Plan

**Answer:** C

#### NEW QUESTION 208

- (Topic 2)

Which enables the project's products and all interdependencies to be clearly identified and documented?

- A. Product breakdown structure
- B. Quality Management Strategy
- C. Product-based planning technique
- D. Quality review technique

**Answer:** C

#### NEW QUESTION 212

- (Topic 2)

What is used to identify any organization or interested party who needs to be informed of project closure?

- A. Configuration Management Strategy
- B. Project management team structure
- C. Communication Management Strategy
- D. Project Brief

**Answer:** C

#### NEW QUESTION 213

- (Topic 2)

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

**Answer:** A

#### NEW QUESTION 215

- (Topic 2)

Which is a true statement about management stages and technical stages?

- A. Technical stages can overlap but management stages CANNOT
- B. Management stages are the responsibility of the Project Manager, technical stages are NOT
- C. Technical stages create products, management stages do NOT
- D. Management stages require quality control, technical stages do NOT

**Answer:** A

#### NEW QUESTION 217

- (Topic 2)

Identify the missing word(s) in the following sentence.

Following initiation, the Controlling a Stage process is used to manage and control each [ ? ] of a project.

- A. technical stage
- B. benefit
- C. management stage
- D. Team Plan

**Answer:** C

#### NEW QUESTION 218

- (Topic 2)

Identify the missing words in the following sentence.

A benefit of adopting PRINCE2 is that it can be applied to [ ? ] - and can easily be implemented alongside specialist techniques.

- A. any type of project
- B. programmes and projects
- C. all types of programmes
- D. business as usual

**Answer:** A

#### NEW QUESTION 220

- (Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

**Answer:** B

#### **NEW QUESTION 224**

- (Topic 2)

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

**Answer:** A

#### **NEW QUESTION 226**

- (Topic 2)

Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

- A. Timescale
- B. Scope
- C. Risk
- D. Costs

**Answer:** B

#### **NEW QUESTION 229**

- (Topic 2)

During the Initiating a Project process, which product is updated to incorporate the estimated time and costs from the Project Plan?

- A. Project Product Description
- B. Business Case
- C. Project Brief
- D. Project mandate

**Answer:** B

#### **NEW QUESTION 231**

- (Topic 2)

Identify the missing product in the following sentence.

When assessing an issue during the Controlling a Stage process, the [ ? ] provides essential information to evaluate the viability of the project.

- A. Project Brief
- B. Benefits Review Plan
- C. Project Initiation Documentation
- D. Configuration Management Strategy

**Answer:** C

#### **NEW QUESTION 235**

- (Topic 2)

If Work Package tolerance is forecast to be exceeded, to whom should the Team Manager report?

- A. Corporate management
- B. Project Board
- C. Project Assurance
- D. Project Manager

**Answer:** D

#### **NEW QUESTION 238**

- (Topic 2)

Which role is part of the project management team?

- A. Change Authority
- B. Quality assurance
- C. Stakeholder
- D. Corporate or programme management

**Answer:** A

#### NEW QUESTION 243

- (Topic 2)

How is a Benefits Review Plan used in the Closing a Project process?

- A. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure
- B. To capture the baseline measures against which to assess benefits
- C. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews
- D. To gain approval for the post-project activities and transfer responsibility to corporate or programme management

**Answer: A**

#### NEW QUESTION 248

- (Topic 2)

Which is a purpose of an Exception Plan?

- A. Show the reason for the tolerance deviation from a Stage Plan or Project Plan
- B. Reduce the number of exception assessments, by agreeing a budget to cover the costs of any requests for change
- C. Identify the actions required to recover from the effect of a tolerance deviation
- D. Define the changes which are within the scope of the change budget

**Answer: C**

#### NEW QUESTION 253

- (Topic 2)

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it

**Answer: C**

#### NEW QUESTION 254

- (Topic 2)

What do acceptance criteria identify?

- A. The approach that will be used to prove whether the project's products have been completed
- B. A measureable improvement resulting from a project outcome
- C. The measureable definitions of the attributes for a set of products to be acceptable to key stakeholders
- D. The project controls set up during the process Initiating a Project

**Answer: C**

#### NEW QUESTION 258

- (Topic 2)

Which is a PRINCE2 time-driven control?

- A. End Stage Report
- B. Project Brief
- C. Project Initiation Documentation
- D. Checkpoint Report

**Answer: D**

#### NEW QUESTION 260

- (Topic 2)

Which is NOT undertaken during the Initiating a Project process?

- A. Review why the project is needed
- B. Identify if the project is sufficiently aligned with corporate objectives
- C. Show how the outcome is to be achieved
- D. Appoint an Executive and Project Manager

**Answer: D**

#### NEW QUESTION 263

- (Topic 2)

What theme establishes the mechanisms to judge whether a project is worthwhile investing in?

- A. Plans
- B. Business Case
- C. Risk
- D. Quality

**Answer: B**



**NEW QUESTION 266**

- (Topic 2)

Which is a purpose of a Configuration Management Strategy?

- A. Provide a record of each configuration item and any important relationships between them
- B. Define how the products and their versions will be identified
- C. Define whether a project will use a risk budget
- D. Identify who will set up the Quality Register

**Answer: B**

**NEW QUESTION 267**

- (Topic 3)

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

**Answer: A**

**NEW QUESTION 268**

- (Topic 3)

Which theme addresses the need to have a strategy for communicating with stakeholders?

- A. Quality
- B. Organization
- C. Plans
- D. Progress

**Answer: B**

**NEW QUESTION 269**

- (Topic 3)

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

**Answer: A**

**NEW QUESTION 272**

- (Topic 3)

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

**Answer: B**

**NEW QUESTION 274**

- (Topic 3)

Identify the missing words in the following sentence.

At an agreed frequency, a Team Manager will send a [ ? ] to the Project Manager.

- A. Highlight Report
- B. Product Status Account
- C. Checkpoint Report
- D. Work Package

**Answer: C**

**NEW QUESTION 276**

- (Topic 3)

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

**Answer:** A

**NEW QUESTION 280**

- (Topic 3)

Which project characteristic suggests that projects should have a defined start and a defined end?

- A. Change
- B. Temporary
- C. Cross-functional
- D. Risk

**Answer:** B

**NEW QUESTION 281**

- (Topic 3)

What theme provides the justification for the project?

- A. Quality
- B. Plans
- C. Progress
- D. Business Case

**Answer:** D

**NEW QUESTION 285**

- (Topic 3)

Identify the missing words in the following sentence.

At the end of a stage, the [ ? ] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Communication Management Strategy
- C. Follow-on action recommendations
- D. Quality Management Strategy

**Answer:** B

**NEW QUESTION 287**

- (Topic 3)

In which product would you find a product's quality tolerance defined?

- A. Product Description
- B. Quality Management Strategy
- C. Quality Register
- D. Configuration Item Record

**Answer:** A

**NEW QUESTION 288**

- (Topic 3)

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

**Answer:** A

**NEW QUESTION 291**

- (Topic 3)

Which is NOT obtained from a product's Product Description?

- A. The product's quality criteria
- B. Who will approve the product
- C. The quality method to be used
- D. The development method to be used

**Answer:** D

**NEW QUESTION 292**

- (Topic 3)

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives

- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

**Answer:** B

**NEW QUESTION 296**

- (Topic 3)

Which is performed as part of the recommended risk management procedure?

- A. Allocation of a budget to investigate issues facing the project
- B. Review of risk management practices to ensure that they are performed effectively
- C. Sending of information about risks to the project to project stakeholders
- D. Resolution of conflicts between the project and the programme board

**Answer:** C

**NEW QUESTION 300**

- (Topic 3)

What product records any time tolerances agreed between the Project Manager and Team Manager?

- A. Product Description
- B. Work Package
- C. Project Initiation Documentation
- D. Stage Plan

**Answer:** B

**NEW QUESTION 302**

- (Topic 3)

What theme defines and implements the means by which the project will verify that products meet business requirements?

- A. Business Case
- B. Change
- C. Progress
- D. Quality

**Answer:** D

**NEW QUESTION 307**

- (Topic 3)

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

**Answer:** C

**NEW QUESTION 308**

- (Topic 4)

Which is a purpose of an End Project Report?

- A. Identify individuals or groups that need to be told that the project is coming to an end
- B. Review how well the project performed against the Project Initiation Documentation used to authorize it
- C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed
- D. Ensure that key project information is archived and made secure

**Answer:** B

**NEW QUESTION 310**

- (Topic 4)

Which is a task of product-based planning?

- A. Identify activities and dependencies
- B. Write the Project Product Description
- C. Prepare the Work Packages
- D. Produce Product Status Accounts

**Answer:** B

**NEW QUESTION 313**

- (Topic 4)

Which should be funded by a change budget?

- A. Increase in agreedscope
- B. Increase in agreed scope
- C. Increase in agreed scope
- D. Handover activities

**Answer:** A

#### NEW QUESTION 314

- (Topic 4)

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [ ? ] and set aside to fund specific management responses to a project's threats and opportunities

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

**Answer:** B

#### NEW QUESTION 315

- (Topic 4)

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Onlycorporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

**Answer:** D

#### NEW QUESTION 317

- (Topic 4)

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

**Answer:** C

#### NEW QUESTION 320

- (Topic 4)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

**Answer:** C

#### NEW QUESTION 322

- (Topic 4)

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

- A. Benefits
- B. Quality
- C. Risk
- D. Scope

**Answer:** B

#### NEW QUESTION 325

- (Topic 4)

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Sufficient information to identify the prospective Executive
- C. The Project Initiation Documentation
- D. Authority to initiate a project

**Answer:** B

#### NEW QUESTION 328

- (Topic 4)

Which is a FALSE statement about technical stages?

- A. Can overlap with other technical stages
- B. Typified by the use a particular set of specialist skills
- C. Include the Managing a Stage Boundary process activities
- D. Can span more than onemanagement stage

**Answer: C**

#### NEW QUESTION 332

- (Topic 4)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer: B**

#### NEW QUESTION 334

- (Topic 4)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

**Answer: B**

#### NEW QUESTION 339

- (Topic 4)

Which is NOT one of the PRINCE2 integrated elements?

- A. Tailoring PRINCE2 to the project environment
- B. The processes
- C. The products
- D. The themes

**Answer: C**

#### NEW QUESTION 344

- (Topic 4)

Identify the missing word in the following sentence. The risk response type [ ? ] can be used to respond to a threat and an opportunity

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

**Answer: C**

#### NEW QUESTION 348

- (Topic 4)

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

**Answer: A**

#### NEW QUESTION 351

- (Topic 4)

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create a separate Project Board to manage the supplier elements of the project
- B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
- C. Create user and supplier groups
- D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

**Answer: C**

**NEW QUESTION 355**

- (Topic 4)

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

**Answer: B**

**NEW QUESTION 358**

- (Topic 4)

From whom does a Team Manager obtain approval for a completed product?

- A. Project Manager
- B. Project Support
- C. The authority defined in the Product Description
- D. Senior Supplier

**Answer: C**

**NEW QUESTION 360**

- (Topic 4)

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Ensure the technical integrity of a project
- D. Develop a project's products

**Answer: A**

**NEW QUESTION 362**

- (Topic 4)

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- D. If a project can no longer be justified, it should be stopped

**Answer: C**

**NEW QUESTION 363**

- (Topic 4)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

**Answer: C**

**NEW QUESTION 365**

- (Topic 4)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

**Answer: B**

**NEW QUESTION 369**

- (Topic 4)

Identify the missing word in the following sentence. A member of the Project Board is responsible for [ ? ] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

**Answer: B**

**NEW QUESTION 372**

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