

# Isaca

## Exam Questions CISM

Certified Information Security Manager



#### NEW QUESTION 1

When personal information is transmitted across networks, there MUST be adequate controls over:

- A. change management
- B. privacy protection
- C. consent to data transfer
- D. encryption device

**Answer: B**

#### Explanation:

Privacy protection is necessary to ensure that the receiving party has the appropriate level of protection of personal data. Change management primarily protects only the information, not the privacy of the individuals. Consent is one of the protections that is frequently, but not always, required. Encryption is a method of achieving the actual control, but controls over the devices may not ensure adequate privacy protection and, therefore, is a partial answer.

#### NEW QUESTION 2

When an organization is implementing an information security governance program, its board of directors should be responsible for:

- A. drafting information security policies
- B. reviewing training and awareness program
- C. setting the strategic direction of the program
- D. auditing for compliance

**Answer: C**

#### Explanation:

A board of directors should establish the strategic direction of the program to ensure that it is in sync with the company's vision and business goals. The board must incorporate the governance program into the overall corporate business strategy. Drafting information security policies is best fulfilled by someone such as a security manager with the expertise to bring balance, scope and focus to the policies. Reviewing training and awareness programs may best be handled by security management and training staff to ensure that the training is on point and follows best practices. Auditing for compliance is best left to the internal and external auditors to provide an objective review of the program and how it meets regulatory and statutory compliance.

#### NEW QUESTION 3

Which of the following would be MOST effective in successfully implementing restrictive password policies?

- A. Regular password audits
- B. Single sign-on system
- C. Security awareness program
- D. Penalties for noncompliance

**Answer: C**

#### Explanation:

To be successful in implementing restrictive password policies, it is necessary to obtain the buy-in of the end users. The best way to accomplish this is through a security awareness program. Regular password audits and penalties for noncompliance would not be as effective on their own; people would go around them unless forced by the system. Single sign-on is a technology solution that would enforce password complexity but would not promote user compliance. For the effort to be more effective, user buy-in is important.

#### NEW QUESTION 4

The FIRST step in establishing a security governance program is to:

- A. conduct a risk assessment
- B. conduct a workshop for all end user
- C. prepare a security budget
- D. obtain high-level sponsorship

**Answer: D**

#### Explanation:

The establishment of a security governance program is possible only with the support and sponsorship of top management since security governance projects are enterprise wide and integrated into business processes. Conducting a risk assessment, conducting a workshop for all end users and preparing a security budget all follow once high-level sponsorship is obtained.

#### NEW QUESTION 5

What would be the MOST significant security risks when using wireless local area network (LAN) technology?

- A. Man-in-the-middle attack
- B. Spoofing of data packets
- C. Rogue access point
- D. Session hijacking

**Answer: C**

**Explanation:**

A rogue access point masquerades as a legitimate access point. The risk is that legitimate users may connect through this access point and have their traffic monitored. All other choices are not dependent on the use of a wireless local area network (LAN) technology.

**NEW QUESTION 6**

Which of the following would BEST ensure the success of information security governance within an organization?

- A. Steering committees approve security projects
- B. Security policy training provided to all managers
- C. Security training available to all employees on the intranet
- D. Steering committees enforce compliance with laws and regulations

**Answer: A**

**Explanation:**

The existence of a steering committee that approves all security projects would be an indication of the existence of a good governance program. Compliance with laws and regulations is part of the responsibility of the steering committee but it is not a full answer. Awareness training is important at all levels in any medium, and also an indicator of good governance. However, it must be guided and approved as a security project by the steering committee.

**NEW QUESTION 7**

Which of the following is MOST likely to be discretionary?

- A. Policies
- B. Procedures
- C. Guidelines
- D. Standards

**Answer: C**

**Explanation:**

Policies define security goals and expectations for an organization. These are defined in more specific terms within standards and procedures. Standards establish what is to be done while procedures describe how it is to be done. Guidelines provide recommendations that business management must consider in developing practices within their areas of control; as such, they are discretionary.

**NEW QUESTION 8**

From an information security manager perspective, what is the immediate benefit of clearly-defined roles and responsibilities?

- A. Enhanced policy compliance
- B. Improved procedure flows
- C. Segregation of duties
- D. Better accountability

**Answer: D**

**Explanation:**

Without well-defined roles and responsibilities, there cannot be accountability. Choice A is incorrect because policy compliance requires adequately defined accountability first and therefore is a byproduct. Choice B is incorrect because people can be assigned to execute procedures that are not well designed. Choice C is incorrect because segregation of duties is not automatic, and roles may still include conflicting duties.

**NEW QUESTION 9**

An outcome of effective security governance is:

- A. business dependency assessment
- B. strategic alignment
- C. risk assessment
- D. planning

**Answer: B**

**Explanation:**

Business dependency assessment is a process of determining the dependency of a business on certain information resources. It is not an outcome or a product of effective security management. Strategic alignment is an outcome of effective security governance. Where there is good governance, there is likely to be strategic alignment. Risk assessment is not an outcome of effective security governance; it is a process. Planning comes at the beginning of effective security governance, and is not an outcome but a process.

**NEW QUESTION 10**

Successful implementation of information security governance will FIRST require:

- A. security awareness training
- B. updated security policies
- C. a computer incident management team
- D. a security architecture

**Answer:** B

**Explanation:**

Updated security policies are required to align management objectives with security procedures; management objectives translate into policy, policy translates into procedures. Security procedures will necessitate specialized teams such as the computer incident response and management group as well as specialized tools such as the security mechanisms that comprise the security architecture. Security awareness will promote the policies, procedures and appropriate use of the security mechanisms.

**NEW QUESTION 10**

The MOST effective approach to address issues that arise between IT management, business units and security management when implementing a new security strategy is for the information security manager to:

- A. escalate issues to an external third party for resolution
- B. ensure that senior management provides authority for security to address the issue
- C. insist that managers or units not in agreement with the security solution accept the risk
- D. refer the issues to senior management along with any security recommendation

**Answer:** D

**Explanation:**

Senior management is in the best position to arbitrate since they will look at the overall needs of the business in reaching a decision. The authority may be delegated to others by senior management after their review of the issues and security recommendations. Units should not be asked to accept the risk without first receiving input from senior management.

**NEW QUESTION 12**

The MAIN reason for having the Information Security Steering Committee review a new security controls implementation plan is to ensure that:

- A. the plan aligns with the organization's business plan
- B. departmental budgets are allocated appropriately to pay for the plan
- C. regulatory oversight requirements are met
- D. the impact of the plan on the business units is reduced

**Answer:** A

**Explanation:**

The steering committee controls the execution of the information security strategy according to the needs of the organization and decides on the project prioritization and the execution plan. The steering committee does not allocate department budgets for business units. While ensuring that regulatory oversight requirements are met could be a consideration, it is not the main reason for the review. Reducing the impact on the business units is a secondary concern but not the main reason for the review.

**NEW QUESTION 16**

A multinational organization operating in fifteen countries is considering implementing an information security program. Which factor will MOST influence the design of the Information security program?

- A. Representation by regional business leaders
- B. Composition of the board
- C. Cultures of the different countries
- D. IT security skills

**Answer:** C

**Explanation:**

Culture has a significant impact on how information security will be implemented. Representation by regional business leaders may not have a major influence unless it concerns cultural issues. Composition of the board may not have a significant impact compared to cultural issues. IT security skills are not as key or high impact in designing a multinational information security program as would be cultural issues.

**NEW QUESTION 18**

When a security standard conflicts with a business objective, the situation should be resolved by:

- A. changing the security standard
- B. changing the business objective
- C. performing a risk analysis
- D. authorizing a risk acceptance

**Answer:** C

**Explanation:**

Conflicts of this type should be based on a risk analysis of the costs and benefits of allowing or disallowing an exception to the standard. It is highly improbable that a business objective could be changed to accommodate a security standard, while risk acceptance\* is a process that derives from the risk analysis.

**NEW QUESTION 21**

Who is responsible for ensuring that information is categorized and that specific protective measures are taken?

- A. The security officer
- B. Senior management
- C. The end user
- D. The custodian

**Answer: B**

**Explanation:**

Routine administration of all aspects of security is delegated, but top management must retain overall responsibility. The security officer supports and implements information security for senior management. The end user does not perform categorization. The custodian supports and implements information security measures as directed.

**NEW QUESTION 24**

A business unit intends to deploy a new technology in a manner that places it in violation of existing information security standards. What immediate action should an information security manager take?

- A. Enforce the existing security standard
- B. Change the standard to permit the deployment
- C. Perform a risk analysis to quantify the risk
- D. Perform research to propose use of a better technology

**Answer: C**

**Explanation:**

Resolving conflicts of this type should be based on a sound risk analysis of the costs and benefits of allowing or disallowing an exception to the standard. A blanket decision should never be given without conducting such an analysis. Enforcing existing standards is a good practice; however, standards need to be continuously examined in light of new technologies and the risks they present. Standards should not be changed without an appropriate risk assessment.

**NEW QUESTION 26**

Investments in information security technologies should be based on:

- A. vulnerability assessment
- B. value analysis
- C. business climate
- D. audit recommendation

**Answer: B**

**Explanation:**

Investments in security technologies should be based on a value analysis and a sound business case. Demonstrated value takes precedence over the current business climate because it is ever changing. Basing decisions on audit recommendations would be reactive in nature and might not address the key business needs comprehensively. Vulnerability assessments are useful, but they do not determine whether the cost is justified.

**NEW QUESTION 31**

Which of the following MOST commonly falls within the scope of an information security governance steering committee?

- A. Interviewing candidates for information security specialist positions
- B. Developing content for security awareness programs
- C. Prioritizing information security initiatives
- D. Approving access to critical financial systems

**Answer: C**

**Explanation:**

Prioritizing information security initiatives is the only appropriate item. The interviewing of specialists should be performed by the information security manager, while the developing of program content should be performed by the information security staff. Approving access to critical financial systems is the responsibility of individual system data owners.

**NEW QUESTION 32**

An internal audit has identified major weaknesses over IT processing. Which of the following should an information security manager use to BEST convey a sense of urgency to management?

- A. Security metrics reports
- B. Risk assessment reports
- C. Business impact analysis (BIA)
- D. Return on security investment report

**Answer: B**

**Explanation:**

Performing a risk assessment will allow the information security manager to prioritize the remedial measures and provide a means to convey a sense of urgency to management. Metrics reports are normally contained within the methodology of the risk assessment to give it credibility and provide an ongoing tool. The business

impact analysis (BIA) covers continuity risks only. Return on security investment cannot be determined until a plan is developed based on the BIA.

#### NEW QUESTION 35

The PRIMARY objective of a security steering group is to:

- A. ensure information security covers all business function
- B. ensure information security aligns with business goal
- C. raise information security awareness across the organizatio
- D. implement all decisions on security management across the organizatio

**Answer: B**

#### Explanation:

The security steering group comprises senior management of key business functions and has the primary objective to align the security strategy with the business direction. Option A is incorrect because all business areas may not be required to be covered by information security; but, if they do, the main purpose of the steering committee would be alignment more so than coverage. While raising awareness is important, this goal would not be carried out by the committee itself. The steering committee may delegate part of the decision making to the information security manager; however, if it retains this authority, it is not the primary' goal.

#### NEW QUESTION 36

Information security governance is PRIMARILY driven by:

- A. technology constraint
- B. regulatory requirement
- C. litigation potentia
- D. business strateg

**Answer: D**

#### Explanation:

Governance is directly tied to the strategy and direction of the business. Technology constraints, regulatory requirements and litigation potential are all important factors, but they are necessarily in line with the business strategy.

#### NEW QUESTION 40

A new regulation for safeguarding information processed by a specific type of transaction has come to the attention of an information security officer. The officer should FIRST:

- A. meet with stakeholders to decide how to compl
- B. analyze key risks in the compliance proces
- C. assess whether existing controls meet the regulatio
- D. update the existing security/privacy polic

**Answer: C**

#### Explanation:

If the organization is in compliance through existing controls, the need to perform other work related to the regulation is not a priority. The other choices are appropriate and important; however, they are actions that are subsequent and will depend on whether there is an existing control gap.

#### NEW QUESTION 41

The chief information security officer (CISO) should ideally have a direct reporting relationship to the:

- A. head of internal audi
- B. chief operations officer (COO).
- C. chief technology officer (CTO).
- D. legal counse

**Answer: B**

#### Explanation:

The chief information security officer (CISO) should ideally report to as high a level within the organization as possible. Among the choices given, the chief operations officer (COO) would have not only the appropriate level but also the knowledge of day-to-day operations. The head of internal audit and legal counsel would make good secondary choices, although they would not be as knowledgeable of the operations. Reporting to the chief technology officer (CTO) could become problematic as the CTO's goals for the infrastructure might, at times, run counter to the goals of information security.

#### NEW QUESTION 46

Information security policy enforcement is the responsibility of the:

- A. security steering committe
- B. chief information officer (CIO).
- C. chief information security officer (CISO).
- D. chief compliance officer (CCO).

**Answer: C**



**Explanation:**

Information security policy enforcement is the responsibility of the chief information security officer (CISO), first and foremost. The board of directors and executive management should ensure that a security policy is in line with corporate objectives. The chief information officer (CIO) and the chief compliance officer (CCO) are involved in the enforcement of the policy but are not directly responsible for it.

**NEW QUESTION 50**

The FIRST step in developing an information security management program is to:

- A. identify business risks that affect the organizatio
- B. clarify organizational purpose for creating the progra
- C. assign responsibility for the progra
- D. assess adequacy of controls to mitigate business risk

**Answer: B**

**Explanation:**

In developing an information security management program, the first step is to clarify the organization's purpose for creating the program. This is a business decision based more on judgment than on any specific quantitative measures. After clarifying the purpose, the other choices are assigned and acted upon.

**NEW QUESTION 52**

Which of the following factors is a PRIMARY driver for information security governance that does not require any further justification?

- A. Alignment with industry best practices
- B. Business continuity investment
- C. Business benefits
- D. Regulatory compliance

**Answer: D**

**Explanation:**

Regulatory compliance can be a standalone driver for an information security governance measure. No further analysis nor justification is required since the entity has no choice in the regulatory requirements. Buy-in from business managers must be obtained by the information security manager when an information security governance measure is sought based on its alignment with industry best practices. Business continuity investment needs to be justified by business impact analysis. When an information security governance measure is sought based on qualitative business benefits, further analysis is required to determine whether the benefits outweigh the cost of the information security governance measure in question.

**NEW QUESTION 55**

Which of the following would help to change an organization's security culture?

- A. Develop procedures to enforce the information security policy
- B. Obtain strong management support
- C. Implement strict technical security controls
- D. Periodically audit compliance with the information security policy

**Answer: B**

**Explanation:**

Management support and pressure will help to change an organization's culture. Procedures will support an information security policy, but cannot change the culture of the organization. Technical controls will provide more security to an information system and staff; however, this does not mean the culture will be changed. Auditing will help to ensure the effectiveness of the information security policy; however, auditing is not effective in changing the culture of the company.

**NEW QUESTION 57**

Senior management commitment and support for information security will BEST be attained by an information security manager by emphasizing:

- A. organizational ris
- B. organization wide metric
- C. security need
- D. the responsibilities of organizational unit

**Answer: A**

**Explanation:**

Information security exists to help the organization meet its objectives. The information security manager should identify information security needs based on organizational needs. Organizational or business risk should always take precedence. Involving each organizational unit in information security and establishing metrics to measure success will be viewed favorably by senior management after the overall organizational risk is identified.

**NEW QUESTION 58**

Which of the following are likely to be updated MOST frequently?

- A. Procedures for hardening database servers
- B. Standards for password length and complexity
- C. Policies addressing information security governance

D. Standards for document retention and destruction

**Answer:** A

**Explanation:**

Policies and standards should generally be more static and less subject to frequent change. Procedures on the other hand, especially with regard to the hardening of operating systems, will be subject to constant change; as operating systems change and evolve, the procedures for hardening will have to keep pace.

**NEW QUESTION 63**

Which of the following is the MOST important prerequisite for establishing information security management within an organization?

- A. Senior management commitment
- B. Information security framework
- C. Information security organizational structure
- D. Information security policy

**Answer:** A

**Explanation:**

Senior management commitment is necessary in order for each of the other elements to succeed. Without senior management commitment, the other elements will likely be ignored within the organization.

**NEW QUESTION 64**

Which of the following is a benefit of information security governance?

- A. Reduction of the potential for civil or legal liability
- B. Questioning trust in vendor relationships
- C. Increasing the risk of decisions based on incomplete management information
- D. Direct involvement of senior management in developing control processes

**Answer:** A

**Explanation:**

Information security governance decreases the risk of civil or legal liability. The remaining answers are incorrect. Option D appears to be correct, but senior management would provide oversight and approval as opposed to direct involvement in developing control processes.

**NEW QUESTION 66**

Which of the following is the MOST important information to include in an information security standard?

- A. Creation date
- B. Author name
- C. Initial draft approval date
- D. Last review date

**Answer:** D

**Explanation:**

The last review date confirms the currency of the standard, affirming that management has reviewed the standard to assure that nothing in the environment has changed that would necessitate an update to the standard. The name of the author as well as the creation and draft dates are not that important.

**NEW QUESTION 67**

Security technologies should be selected PRIMARILY on the basis of their:

- A. ability to mitigate business risk
- B. evaluations in trade publication
- C. use of new and emerging technologies
- D. benefits in comparison to their cost

**Answer:** A

**Explanation:**

The most fundamental evaluation criterion for the appropriate selection of any security technology is its ability to reduce or eliminate business risks. Investments in security technologies should be based on their overall value in relation to their cost; the value can be demonstrated in terms of risk mitigation. This should take precedence over whether they use new or exotic technologies or how they are evaluated in trade publications.

**NEW QUESTION 71**

An information security manager mapping a job description to types of data access is MOST likely to adhere to which of the following information security principles?

- A. Ethics
- B. Proportionality
- C. Integration



D. Accountability

**Answer: B**

**Explanation:**

Information security controls should be proportionate to the risks of modification, denial of use or disclosure of the information. It is advisable to learn if the job description is apportioning more data than are necessary for that position to execute the business rules (types of data access). Principles of ethics and integration have the least to do with mapping job description to types of data access. The principle of accountability would be the second most adhered to principle since people with access to data may not always be accountable but may be required to perform an operation.

**NEW QUESTION 76**

The PRIMARY goal in developing an information security strategy is to:

- A. establish security metrics and performance monitorin
- B. educate business process owners regarding their dutie
- C. ensure that legal and regulatory requirements are met
- D. support the business objectives of the organizatio

**Answer: D**

**Explanation:**

The business objectives of the organization supersede all other factors. Establishing metrics and measuring performance, meeting legal and regulatory requirements, and educating business process owners are all subordinate to this overall goal.

**NEW QUESTION 79**

What will have the HIGHEST impact on standard information security governance models?

- A. Number of employees
- B. Distance between physical locations
- C. Complexity of organizational structure
- D. Organizational budget

**Answer: C**

**Explanation:**

Information security governance models are highly dependent on the overall organizational structure. Some of the elements that impact organizational structure are multiple missions and functions across the organization, leadership and lines of communication. Number of employees and distance between physical locations have less impact on information security governance models since well-defined process, technology and people components intermingle to provide the proper governance. Organizational budget is not a major impact once good governance models are in place, hence governance will help in effective management of the organization's budget.

**NEW QUESTION 81**

From an information security perspective, information that no longer supports the main purpose of the business should be:

- A. analyzed under the retention polic
- B. protected under the information classification polic
- C. analyzed under the backup polic
- D. protected under the business impact analysis (BIA).

**Answer: A**

**Explanation:**

Option A is the type of analysis that will determine whether the organization is required to maintain the data for business, legal or regulatory reasons. Keeping data that are no longer required unnecessarily consumes resources, and, in the case of sensitive personal information, can increase the risk of data compromise. Options B, C and D are attributes that should be considered in the destruction and retention policy. A BIA could help determine that this information does not support the main objective of the business, but does not indicate the action to take.

**NEW QUESTION 83**

A risk assessment and business impact analysis (BIA) have been completed for a major proposed purchase and new process for an organization. There is disagreement between the information security manager and the business department manager who will own the process regarding the results and the assigned risk. Which of the following would be the BEST approach of the information security manager?

- A. Acceptance of the business manager's decision on the risk to the corporation
- B. Acceptance of the information security manager's decision on the risk to the corporation
- C. Review of the assessment with executive management for final input
- D. A new risk assessment and BIA are needed to resolve the disagreement

**Answer: C**

**Explanation:**

Executive management must be supportive of the process and fully understand and agree with the results since risk management decisions can often have a large financial impact and require major changes. Risk management means different things to different people, depending upon their role in the organization, so the input of executive management is important to the process.

#### NEW QUESTION 87

Senior management commitment and support for information security can BEST be obtained through presentations that:

- A. use illustrative examples of successful attack
- B. explain the technical risks to the organizatio
- C. evaluate the organization against best security practice
- D. tie security risks to key business objective

**Answer: D**

#### Explanation:

Senior management seeks to understand the business justification for investing in security. This can best be accomplished by tying security to key business objectives. Senior management will not be as interested in technical risks or examples of successful attacks if they are not tied to the impact on business environment and objectives. Industry best practices are important to senior management but, again, senior management will give them the right level of importance when they are presented in terms of key business objectives.

#### NEW QUESTION 91

Effective IT governance is BEST ensured by:

- A. utilizing a bottom-up approac
- B. management by the IT departmen
- C. referring the matter to the organization's legal departmen
- D. utilizing a top-down approac

**Answer: D**

#### Explanation:

Effective IT governance needs to be a top-down initiative, with the board and executive management setting clear policies, goals and objectives and providing for ongoing monitoring of the same. Focus on the regulatory issues and management priorities may not be reflected effectively by a bottom-up approach. IT governance affects the entire organization and is not a matter concerning only the management of IT. The legal department is part of the overall governance process, but cannot take full responsibility.

#### NEW QUESTION 95

The PRIMARY concern of an information security manager documenting a formal data retention policy would be:

- A. generally accepted industry best practice
- B. business requirement
- C. legislative and regulatory requirement
- D. storage availabilit

**Answer: B**

#### Explanation:

The primary concern will be to comply with legislation and regulation but only if this is a genuine business requirement. Best practices may be a useful guide but not a primary concern. Legislative and regulatory requirements are only relevant if compliance is a business need. Storage is irrelevant since whatever is needed must be provided

#### NEW QUESTION 98

The MOST basic requirement for an information security governance program is to:

- A. be aligned with the corporate business strateg
- B. be based on a sound risk management approac
- C. provide adequate regulatory complianc
- D. provide best practices for security- initiative

**Answer: A**

#### Explanation:

To receive senior management support, an information security program should be aligned with the corporate business strategy. Risk management is a requirement of an information security program which should take into consideration the business strategy. Security governance is much broader than just regulatory compliance. Best practice is an operational concern and does not have a direct impact on a governance program.

#### NEW QUESTION 99

Which of the following would BEST prepare an information security manager for regulatory reviews?

- A. Assign an information security administrator as regulatory liaison
- B. Perform self-assessments using regulatory guidelines and reports
- C. Assess previous regulatory reports with process owners input
- D. Ensure all regulatory inquiries are sanctioned by the legal department

**Answer: B**

#### Explanation:

Self-assessments provide the best feedback on readiness and permit identification of items requiring remediation. Directing regulators to a specific person or department, or assessing previous reports, is not as effective. The legal department should review all formal inquiries but this does not help prepare for a regulatory review.

#### NEW QUESTION 100

To justify the need to invest in a forensic analysis tool, an information security manager should FIRST:

- A. review the functionalities and implementation requirements of the solution
- B. review comparison reports of tool implementation in peer companies
- C. provide examples of situations where such a tool would be useful
- D. substantiate the investment in meeting organizational need

**Answer: D**

#### Explanation:

Any investment must be reviewed to determine whether it is cost effective and supports the organizational strategy. It is important to review the features and functionalities provided by such a tool, and to provide examples of situations where the tool would be useful, but that comes after substantiating the investment and return on investment to the organization.

#### NEW QUESTION 102

Acceptable levels of information security risk should be determined by:

- A. legal counsel
- B. security management
- C. external auditor
- D. the steering committee

**Answer: D**

#### Explanation:

Senior management, represented in the steering committee, has ultimate responsibility for determining what levels of risk the organization is willing to assume. Legal counsel, the external auditors and security management are not in a position to make such a decision.

#### NEW QUESTION 103

Obtaining senior management support for establishing a warm site can BEST be accomplished by:

- A. establishing a periodic risk assessment
- B. promoting regulatory requirements
- C. developing a business case
- D. developing effective metrics

**Answer: C**

#### Explanation:

Business case development, including a cost-benefit analysis, will be most persuasive to management. A risk assessment may be included in the business case, but by itself will not be as effective in gaining management support. Informing management of regulatory requirements may help gain support for initiatives, but given that more than half of all organizations are not in compliance with regulations, it is unlikely to be sufficient in many cases. Good metrics which provide assurance that initiatives are meeting organizational goals will also be useful, but are insufficient in gaining management support.

#### NEW QUESTION 106

A security manager is preparing a report to obtain the commitment of executive management to a security program. Inclusion of which of the following would be of MOST value?

- A. Examples of genuine incidents at similar organizations
- B. Statement of generally accepted best practices
- C. Associating realistic threats to corporate objectives
- D. Analysis of current technological exposures

**Answer: C**

#### Explanation:

Linking realistic threats to key business objectives will direct executive attention to them. All other options are supportive but not of as great a value as choice C when trying to obtain the funds for a new program.

#### NEW QUESTION 109

Data owners must provide a safe and secure environment to ensure confidentiality, integrity and availability of the transaction. This is an example of an information security:

- A. baseline
- B. strategy
- C. procedure
- D. policy

**Answer:** D

**Explanation:**

A policy is a high-level statement of an organization's beliefs, goals, roles and objectives. Baselines assume a minimum security level throughout an organization. The information security strategy aligns the information security program with business objectives rather than making control statements. A procedure is a step-by-step process of how policy and standards will be implemented.

**NEW QUESTION 112**

When identifying legal and regulatory issues affecting information security, which of the following would represent the BEST approach to developing information security policies?

- A. Create separate policies to address each regulation
- B. Develop policies that meet all mandated requirements
- C. Incorporate policy statements provided by regulators
- D. Develop a compliance risk assessment

**Answer:** B

**Explanation:**

It will be much more efficient to craft all relevant requirements into policies than to create separate versions. Using statements provided by regulators will not capture all of the requirements mandated by different regulators. A compliance risk assessment is an important tool to verify that procedures ensure compliance once the policies have been established.

**NEW QUESTION 114**

Which of the following is the MOST essential task for a chief information security officer (CISO) to perform?

- A. Update platform-level security settings
- B. Conduct disaster recovery test exercises
- C. Approve access to critical financial systems
- D. Develop an information security strategy paper

**Answer:** D

**Explanation:**

Developing a strategy paper on information security would be the most appropriate. Approving access would be the job of the data owner. Updating platform-level security and conducting recovery test exercises would be less essential since these are administrative tasks.

**NEW QUESTION 117**

Who is ultimately responsible for the organization's information?

- A. Data custodian
- B. Chief information security officer (CISO)
- C. Board of directors
- D. Chief information officer (CIO)

**Answer:** C

**Explanation:**

The board of directors is ultimately responsible for the organization's information and is tasked with responding to issues that affect its protection. The data custodian is responsible for the maintenance and protection of data. This role is usually filled by the IT department. The chief information security officer (CISO) is responsible for security and carrying out senior management's directives. The chief information officer (CIO) is responsible for information technology within the organization and is not ultimately responsible for the organization's information.

**NEW QUESTION 122**

A good privacy statement should include:

- A. notification of liability on accuracy of informatio
- B. notification that information will be encrypte
- C. what the company will do with information it collect
- D. a description of the information classification proces

**Answer:** C

**Explanation:**

Most privacy laws and regulations require disclosure on how information will be used. Choice A is incorrect because that information should be located in the web site's disclaimer. Choice B is incorrect because, although encryption may be applied, this is not generally disclosed. Choice D is incorrect because information classification would be contained in a separate policy.

**NEW QUESTION 125**

An information security strategy document that includes specific links to an organization's business activities is PRIMARILY an indicator of:

- A. performance measuremen

- B. integratio
- C. alignmen
- D. value deliver

**Answer:** C

**Explanation:**

Strategic alignment of security with business objectives is a key indicator of performance measurement. In guiding a security program, a meaningful performance measurement will also rely on an understanding of business objectives, which will be an outcome of alignment. Business linkages do not by themselves indicate integration or value delivery. While alignment is an important precondition, it is not as important an indicator.

**NEW QUESTION 129**

Which of the following is MOST important in developing a security strategy?

- A. Creating a positive business security environment
- B. Understanding key business objectives
- C. Having a reporting line to senior management
- D. Allocating sufficient resources to information security

**Answer:** B

**Explanation:**

Alignment with business strategy is of utmost importance. Understanding business objectives is critical in determining the security needs of the organization.

**NEW QUESTION 131**

To achieve effective strategic alignment of security initiatives, it is important that:

- A. Steering committee leadership be selected by rotatio
- B. Inputs be obtained and consensus achieved between the major organizational unit
- C. The business strategy be updated periodicall
- D. Procedures and standards be approved by all departmental head

**Answer:** B

**Explanation:**

It is important to achieve consensus on risks and controls, and obtain inputs from various organizational entities since security needs to be aligned to the needs of the organization. Rotation of steering committee leadership does not help in achieving strategic alignment. Updating business strategy does not lead to strategic alignment of security initiatives. Procedures and standards need not be approved by all departmental heads

**NEW QUESTION 135**

An organization's board of directors has learned of recent legislation requiring organizations within the industry to enact specific safeguards to protect confidential customer information. What actions should the board take next?

- A. Direct information security on what they need to do
- B. Research solutions to determine the proper solutions
- C. Require management to report on compliance
- D. Nothing; information security does not report to the board

**Answer:** C

**Explanation:**

Information security governance is the responsibility of the board of directors and executive management. In this instance, the appropriate action is to ensure that a plan is in place for implementation of needed safeguards and to require updates on that implementation.

**NEW QUESTION 136**

Which of the following are seldom changed in response to technological changes?

- A. Standards
- B. Procedures
- C. Policies
- D. Guidelines

**Answer:** C

**Explanation:**

Policies are high-level statements of objectives. Because of their high-level nature and statement of broad operating principles, they are less subject to periodic change. Security standards and procedures as well as guidelines must be revised and updated based on the impact of technology changes.

**NEW QUESTION 138**

When implementing effective security governance within the requirements of the company's security strategy, which of the following is the MOST important factor to consider?



- A. Preserving the confidentiality of sensitive data
- B. Establishing international security standards for data sharing
- C. Adhering to corporate privacy standards
- D. Establishing system manager responsibility for information security

**Answer:** A

**Explanation:**

The goal of information security is to protect the organization's information assets. International security standards are situational, depending upon the company and its business. Adhering to corporate privacy standards is important, but those standards must be appropriate and adequate and are not the most important factor to consider. All employees are responsible for information security, but it is not the most important factor to consider.

**NEW QUESTION 139**

In implementing information security governance, the information security manager is PRIMARILY responsible for:

- A. developing the security strateg
- B. reviewing the security strateg
- C. communicating the security strateg
- D. approving the security strategy

**Answer:** A

**Explanation:**

The information security manager is responsible for developing a security strategy based on business objectives with the help of business process owners. Reviewing the security strategy is the responsibility of a steering committee. The information security manager is not necessarily responsible for communicating or approving the security strategy.

**NEW QUESTION 143**

Which of the following is the MOST appropriate position to sponsor the design and implementation of a new security infrastructure in a large global enterprise?

- A. Chief security officer (CSO)
- B. Chief operating officer (COO)
- C. Chief privacy officer (CPO)
- D. Chief legal counsel (CLC)

**Answer:** B

**Explanation:**

The chief operating officer (COO) is most knowledgeable of business operations and objectives. The chief privacy officer (CPO) and the chief legal counsel (CLC) may not have the knowledge of the day-to-day business operations to ensure proper guidance, although they have the same influence within the organization as the COO. Although the chief security officer (CSO) is knowledgeable of what is needed, the sponsor for this task should be someone with far-reaching influence across the organization.

**NEW QUESTION 146**

The MOST important factor in planning for the long-term retention of electronically stored business records is to take into account potential changes in:

- A. storage capacity and shelf lif
- B. regulatory and legal requirement
- C. business strategy and directio
- D. application systems and medi

**Answer:** D

**Explanation:**

Long-term retention of business records may be severely impacted by changes in application systems and media. For example, data stored in nonstandard formats that can only be read and interpreted by previously decommissioned applications may be difficult, if not impossible, to recover. Business strategy and direction do not generally apply, nor do legal and regulatory requirements. Storage capacity and shelf life are important but secondary issues.

**NEW QUESTION 151**

Which of the following is the BEST justification to convince management to invest in an information security program?

- A. Cost reduction
- B. Compliance with company policies
- C. Protection of business assets
- D. Increased business value

**Answer:** D

**Explanation:**

Investing in an information security program should increase business value and confidence. Cost reduction by itself is rarely the motivator for implementing an information security program. Compliance is secondary to business value. Increasing business value may include protection of business assets.



#### NEW QUESTION 156

What is the MAIN risk when there is no user management representation on the Information Security Steering Committee?

- A. Functional requirements are not adequately considere
- B. User training programs may be inadequat
- C. Budgets allocated to business units are not appropriat
- D. Information security plans are not aligned with business requirements

**Answer: D**

#### Explanation:

The steering committee controls the execution of the information security strategy, according to the needs of the organization, and decides on the project prioritization and the execution plan. User management is an important group that should be represented to ensure that the information security plans are aligned with the business needs. Functional requirements and user training programs are considered to be part of the projects but are not the main risks. The steering committee does not approve budgets for business units.

#### NEW QUESTION 157

Which of the following should be the FIRST step in developing an information security plan?

- A. Perform a technical vulnerabilities assessment
- B. Analyze the current business strategy
- C. Perform a business impact analysis
- D. Assess the current levels of security awareness

**Answer: B**

#### Explanation:

Prior to assessing technical vulnerabilities or levels of security awareness, an information security manager needs to gain an understanding of the current business strategy and direction. A business impact analysis should be performed prior to developing a business continuity plan, but this would not be an appropriate first step in developing an information security strategy because it focuses on availability.

#### NEW QUESTION 161

To justify its ongoing security budget, which of the following would be of MOST use to the information security' department?

- A. Security breach frequency
- B. Annualized loss expectancy (ALE)
- C. Cost-benefit analysis
- D. Peer group comparison

**Answer: C**

#### Explanation:

Cost-benefit analysis is the legitimate way to justify budget. The frequency of security breaches may assist the argument for budget but is not the key tool; it does not address the impact. Annualized loss expectancy (ALE) does not address the potential benefit of security investment. Peer group comparison would provide a good estimate for the necessary security budget but it would not take into account the specific needs of the organization.

#### NEW QUESTION 164

An information security manager at a global organization has to ensure that the local information security program will initially ensure compliance with the:

- A. corporate data privacy polic
- B. data privacy policy where data are collecte
- C. data privacy policy of the headquarters' countr
- D. data privacy directive applicable globall

**Answer: B**

#### Explanation:

As a subsidiary, the local entity will have to comply with the local law for data collected in the country. Senior management will be accountable for this legal compliance. The policy, being internal, cannot supersede the local law. Additionally, with local regulations differing from the country in which the organization is headquartered, it is improbable that a group wide policy will address all the local legal requirements. In case of data collected locally (and potentially transferred to a country with a different data privacy regulation), the local law applies, not the law applicable to the head office. The data privacy laws are country-specific.

#### NEW QUESTION 167

When an organization hires a new information security manager, which of the following goals should this individual pursue FIRST?

- A. Develop a security architecture
- B. Establish good communication with steering committee members
- C. Assemble an experienced staff
- D. Benchmark peer organizations

**Answer: B**

#### Explanation:

New information security managers should seek to build rapport and establish lines of communication with senior management to enlist their support.

Benchmarking peer organizations is beneficial to better understand industry best practices, but it is secondary to obtaining senior management support. Similarly, developing a security architecture and assembling an experienced staff are objectives that can be obtained later.

#### NEW QUESTION 169

Which of the following represents the MAJOR focus of privacy regulations?

- A. Unrestricted data mining
- B. Identity theft
- C. Human rights protection
- D. Identifiable personal data

**Answer: D**

#### Explanation:

Protection of identifiable personal data is the major focus of recent privacy regulations such as the Health Insurance Portability and Accountability Act (HIPAA). Data mining is an accepted tool for ad hoc reporting; it could pose a threat to privacy only if it violates regulator's provisions. Identity theft is a potential consequence of privacy violations but not the main focus of many regulations. Human rights addresses privacy issues but is not the main focus of regulations.

#### NEW QUESTION 173

Developing a successful business case for the acquisition of information security software products can BEST be assisted by:

- A. assessing the frequency of incident
- B. quantifying the cost of control failure
- C. calculating return on investment (ROD) projection
- D. comparing spending against similar organization

**Answer: C**

#### Explanation:

Calculating the return on investment (ROD) will most closely align security with the impact on the bottom line. Frequency and cost of incidents are factors that go into determining the impact on the business but, by themselves, are insufficient. Comparing spending against similar organizations can be problematic since similar organizations may have different business goals and appetites for risk.

#### NEW QUESTION 176

Which of the following situations would MOST inhibit the effective implementation of security governance:

- A. The complexity of technology
- B. Budgetary constraints
- C. Conflicting business priorities
- D. High-level sponsorship

**Answer: D**

#### Explanation:

The need for senior management involvement and support is a key success factor for the implementation of appropriate security governance. Complexity of technology, budgetary constraints and conflicting business priorities are realities that should be factored into the governance model of the organization, and should not be regarded as inhibitors.

#### NEW QUESTION 177

Information security should be:

- A. focused on eliminating all risk
- B. a balance between technical and business requirement
- C. driven by regulatory requirement
- D. defined by the board of director

**Answer: B**

#### Explanation:

Information security should ensure that business objectives are met given available technical capabilities, resource constraints and compliance requirements. It is not practical or feasible to eliminate all risks. Regulatory requirements must be considered, but are inputs to the business considerations. The board of directors does not define information security, but provides direction in support of the business goals and objectives.

#### NEW QUESTION 182

The data access requirements for an application should be determined by the:

- A. legal department
- B. compliance office
- C. information security manager
- D. business owner

**Answer: D**

**Explanation:**

Business owners are ultimately responsible for their applications. The legal department, compliance officer and information security manager all can advise, but do not have final responsibility.

**NEW QUESTION 184**

Which of the following requirements would have the lowest level of priority in information security?

- A. Technical
- B. Regulatory
- C. Privacy
- D. Business

**Answer: A**

**Explanation:**

Information security priorities may, at times, override technical specifications, which then must be rewritten to conform to minimum security standards. Regulatory and privacy requirements are government-mandated and, therefore, not subject to override. The needs of the business should always take precedence in deciding information security priorities.

**NEW QUESTION 188**

Which of the following would be MOST helpful to achieve alignment between information security and organization objectives?

- A. Key control monitoring
- B. A robust security awareness program
- C. A security program that enables business activities
- D. An effective security architecture

**Answer: C**

**Explanation:**

A security program enabling business activities would be most helpful to achieve alignment between information security and organization objectives. All of the other choices are part of the security program and would not individually and directly help as much as the security program.

**NEW QUESTION 189**

The MOST useful way to describe the objectives in the information security strategy is through:

- A. attributes and characteristics of the 'desired state.'
- B. overall control objectives of the security progra
- C. mapping the IT systems to key business processe
- D. calculation of annual loss expectation

**Answer: A**

**Explanation:**

Security strategy will typically cover a wide variety of issues, processes, technologies and outcomes that can best be described by a set of characteristics and attributes that are desired. Control objectives are developed after strategy and policy development. Mapping IT systems to key business processes does not address strategy issues. Calculation of annual loss expectations would not describe the objectives in the information security strategy.

**NEW QUESTION 192**

Which of the following roles would represent a conflict of interest for an information security manager?

- A. Evaluation of third parties requesting connectivity
- B. Assessment of the adequacy of disaster recovery plans
- C. Final approval of information security policies
- D. Monitoring adherence to physical security controls

**Answer: C**

**Explanation:**

Since management is ultimately responsible for information security, it should approve information security policy statements; the information security manager should not have final approval. Evaluation of third parties requesting access, assessment of disaster recovery plans and monitoring of compliance with physical security controls are acceptable practices and do not present any conflicts of interest.

**NEW QUESTION 195**

Which of the following should be determined while defining risk management strategies?

- A. Risk assessment criteria
- B. Organizational objectives and risk appetite
- C. IT architecture complexity
- D. Enterprise disaster recovery plans

**Answer: B**

**Explanation:**

While defining risk management strategies, one needs to analyze the organization's objectives and risk appetite and define a risk management framework based on this analysis. Some organizations may accept known risks, while others may invest in and apply mitigation controls to reduce risks. Risk assessment criteria would become part of this framework, but only after proper analysis. IT architecture complexity and enterprise disaster recovery plans are more directly related to assessing risks than defining strategies.

**NEW QUESTION 200**

Who in an organization has the responsibility for classifying information?

- A. Data custodian
- B. Database administrator
- C. Information security officer
- D. Data owner

**Answer:** D

**Explanation:**

The data owner has full responsibility over data. The data custodian is responsible for securing the information. The database administrator carries out the technical administration. The information security officer oversees the overall classification management of the information.

**NEW QUESTION 202**

Which of the following is characteristic of decentralized information security management across a geographically dispersed organization?

- A. More uniformity in quality of service
- B. Better adherence to policies
- C. Better alignment to business unit needs
- D. More savings in total operating costs

**Answer:** C

**Explanation:**

Decentralization of information security management generally results in better alignment to business unit needs. It is generally more expensive to administer due to the lack of economies of scale. Uniformity in quality of service tends to vary from unit to unit.

**NEW QUESTION 207**

When developing incident response procedures involving servers hosting critical applications, which of the following should be the FIRST to be notified?

- A. Business management
- B. Operations manager
- C. Information security manager
- D. System users

**Answer:** C

**Explanation:**

The escalation process in critical situations should involve the information security manager as the first contact so that appropriate escalation steps are invoked as necessary. Choices A, B and D would be notified accordingly.

**NEW QUESTION 209**

Relationships among security technologies are BEST defined through which of the following?

- A. Security metrics
- B. Network topology
- C. Security architecture
- D. Process improvement models

**Answer:** C

**Explanation:**

Security architecture explains the use and relationships of security mechanisms. Security metrics measure improvement within the security practice but do not explain the use and relationships of security technologies. Process improvement models and network topology diagrams also do not describe the use and relationships of these technologies.

**NEW QUESTION 214**

The BEST way to justify the implementation of a single sign-on (SSO) product is to use:

- A. return on investment (RO
- B. a vulnerability assessmen
- C. annual loss expectancy (ALE).
- D. a business cas

**Answer:** D

**Explanation:**

A business case shows both direct and indirect benefits, along with the investment required and the expected returns, thus making it useful to present to senior management. Return on investment (ROI) would only provide the costs needed to preclude specific risks, and would not provide other indirect benefits such as process improvement and learning. A vulnerability assessment is more technical in nature and would only identify and assess the vulnerabilities. This would also not provide insights on indirect benefits. Annual loss expectancy (ALE) would not weigh the advantages of implementing single sign-on (SSO) in comparison to the cost of implementation.

**NEW QUESTION 219**

Which of the following individuals would be in the BEST position to sponsor the creation of an information security steering group?

- A. Information security manager
- B. Chief operating officer (COO)
- C. Internal auditor
- D. Legal counsel

**Answer: B**

**Explanation:**

The chief operating officer (COO) is highly-placed within an organization and has the most knowledge of business operations and objectives. The chief internal auditor and chief legal counsel are appropriate members of such a steering group. However, sponsoring the creation of the steering committee should be initiated by someone versed in the strategy and direction of the business. Since a security manager is looking to this group for direction, they are not in the best position to oversee formation of this group.

**NEW QUESTION 224**

Who should drive the risk analysis for an organization?

- A. Senior management
- B. Security manager
- C. Quality manager
- D. Legal department

**Answer: B**

**Explanation:**

Although senior management should support and sponsor a risk analysis, the know-how and the management of the project will be with the security department. Quality management and the legal department will contribute to the project.

**NEW QUESTION 226**

Information security projects should be prioritized on the basis of:

- A. time required for implementation
- B. impact on the organization
- C. total cost for implementation
- D. mix of resources required

**Answer: AB**

**Explanation:** Information security projects should be assessed on the basis of the positive impact that they will have on the organization. Time, cost and resource issues should be subordinate to this objective.

**NEW QUESTION 231**

An information security manager must understand the relationship between information security and business operations in order to:

- A. support organizational objective
- B. determine likely areas of noncompliance
- C. assess the possible impacts of compromise
- D. understand the threats to the business

**Answer: A**

**Explanation:**

Security exists to provide a level of predictability for operations, support for the activities of the organization and to ensure preservation of the organization. Business operations must be the driver for security activities in order to set meaningful objectives, determine and manage the risks to those activities, and provide a basis to measure the effectiveness of and provide guidance to the security program. Regulatory compliance may or may not be an organizational requirement. If compliance is a requirement, some level of compliance must be supported but compliance is only one aspect. It is necessary to understand the business goals in order to assess potential impacts and evaluate threats. These are some of the ways in which security supports organizational objectives, but they are not the only ways.

**NEW QUESTION 234**

In order to highlight to management the importance of integrating information security in the business processes, a newly hired information security officer should FIRST:



- A. prepare a security budge
- B. conduct a risk assessmen
- C. develop an information security polic
- D. obtain benchmarking informatio

**Answer:** B

**Explanation:**

Risk assessment, evaluation and impact analysis will be the starting point for driving management's attention to information security. All other choices will follow the risk assessment.

**NEW QUESTION 237**

An organization's information security processes are currently defined as ad hoc. In seeking to improve their performance level, the next step for the organization should be to:

- A. ensure that security processes are consistent across the organizatio
- B. enforce baseline security levels across the organizatio
- C. ensure that security processes are fully documente
- D. implement monitoring of key performance indicators for security processe

**Answer:** A

**Explanation:**

The organization first needs to move from ad hoc to repeatable processes. The organization then needs to document the processes and implement process monitoring and measurement. Baselining security levels will not necessarily assist in process improvement since baselining focuses primarily on control improvement. The organization needs to standardize processes both before documentation, and before monitoring and measurement.

**NEW QUESTION 238**

An information security manager at a global organization that is subject to regulation by multiple governmental jurisdictions with differing requirements should:

- A. bring all locations into conformity with the aggregate requirements of all governmental jurisdiction
- B. establish baseline standards for all locations and add supplemental standards as require
- C. bring all locations into conformity with a generally accepted set of industry best practice
- D. establish a baseline standard incorporating those requirements that all jurisdictions have in commo

**Answer:** B

**Explanation:**

It is more efficient to establish a baseline standard and then develop additional standards for locations that must meet specific requirements. Seeking a lowest common denominator or just using industry best practices may cause certain locations to fail regulatory compliance. The opposite approach—forcing all locations to be in compliance with the regulations places an undue burden on those locations.

**NEW QUESTION 239**

Which of the following authentication methods prevents authentication replay?

- A. Password hash implementation
- B. Challenge/response mechanism
- C. Wired Equivalent Privacy (WEP) encryption usage
- D. HTTP Basic Authentication

**Answer:** B

**Explanation:**

A challenge .response mechanism prevents replay attacks by sending a different random challenge in each authentication event. The response is linked to that challenge. Therefore, capturing the authentication handshake and replaying it through the network will not work. Using hashes by itself will not prevent a replay. A WEP key will not prevent sniffing (it just takes a few more minutes to break the WEP key if the attacker does not already have it) and therefore will not be able to prevent recording and replaying an authentication handshake. HTTP Basic Authentication is clear text and has no mechanisms to prevent replay.

**NEW QUESTION 240**

Acceptable risk is achieved when:

- A. residual risk is minimize
- B. transferred risk is minimize
- C. control risk is minimize
- D. inherent risk is minimize

**Answer:** A

**Explanation:**

Residual risk is the risk that remains after putting into place an effective risk management program; therefore, acceptable risk is achieved when this amount is minimized. Transferred risk is risk that has been assumed by a third party and may not necessarily be equal to the minimal form of residual risk. Control risk is the risk that controls may not prevent/detect an incident with a measure of control effectiveness. Inherent risk cannot be minimized.



#### NEW QUESTION 242

After completing a full IT risk assessment, who can BEST decide which mitigating controls should be implemented?

- A. Senior management
- B. Business manager
- C. IT audit manager
- D. Information security officer (ISO)

**Answer: B**

#### Explanation:

The business manager will be in the best position, based on the risk assessment and mitigation proposals, to decide which controls should/could be implemented, in line with the business strategy and with budget. Senior management will have to ensure that the business manager has a clear understanding of the risk assessed but in no case will be in a position to decide on specific controls. The IT audit manager will take part in the process to identify threats and vulnerabilities, and to make recommendations for mitigations. The information security officer (ISO) could make some decisions regarding implementation of controls. However, the business manager will have a broader business view and full control over the budget and, therefore, will be in a better position to make strategic decisions.

#### NEW QUESTION 246

When performing a quantitative risk analysis, which of the following is MOST important to estimate the potential loss?

- A. Evaluate productivity losses
- B. Assess the impact of confidential data disclosure
- C. Calculate the value of the information or asset
- D. Measure the probability of occurrence of each threat

**Answer: C**

#### Explanation:

Calculating the value of the information or asset is the first step in a risk analysis process to determine the impact to the organization, which is the ultimate goal. Determining how much productivity could be lost and how much it would cost is a step in the estimation of potential risk process. Knowing the impact if confidential information is disclosed is also a step in the estimation of potential risk. Measuring the probability of occurrence for each threat identified is a step in performing a threat analysis and therefore a partial answer.

#### NEW QUESTION 248

To determine the selection of controls required to meet business objectives, an information security manager should:

- A. prioritize the use of role-based access control
- B. focus on key control
- C. restrict controls to only critical application
- D. focus on automated control

**Answer: B**

#### Explanation:

Key controls primarily reduce risk and are most effective for the protection of information assets. The other choices could be examples of possible key controls.

#### NEW QUESTION 251

The PRIMARY purpose of using risk analysis within a security program is to:

- A. justify the security expenditure
- B. help businesses prioritize the assets to be protected
- C. inform executive management of residual risk value
- D. assess exposures and plan remediation

**Answer: D**

#### Explanation:

Risk analysis explores the degree to which an asset needs protecting so this can be managed effectively. Risk analysis indirectly supports the security expenditure, but justifying the security expenditure is not its primary purpose. Helping businesses prioritize the assets to be protected is an indirect benefit of risk analysis, but not its primary purpose. Informing executive management of residual risk value is not directly relevant.

#### NEW QUESTION 254

An organization has to comply with recently published industry regulatory requirements—compliance that potentially has high implementation costs. What should the information security manager do FIRST?

- A. Implement a security committee
- B. Perform a gap analysis
- C. Implement compensating control
- D. Demand immediate compliance

**Answer: B**

#### Explanation:

Since they are regulatory requirements, a gap analysis would be the first step to determine the level of compliance already in place. Implementing a security committee or compensating controls would not be the first step. Demanding immediate compliance would not assess the situation.

#### NEW QUESTION 257

The value of information assets is BEST determined by:

- A. individual business manager
- B. business systems analyst
- C. information security management
- D. industry averages benchmarking

**Answer: A**

#### Explanation:

Individual business managers are in the best position to determine the value of information assets since they are most knowledgeable of the assets' impact on the business. Business systems developers and information security managers are not as knowledgeable regarding the impact on the business. Peer companies' industry averages do not necessarily provide detailed enough information nor are they as relevant to the unique aspects of the business.

#### NEW QUESTION 262

The BEST strategy for risk management is to:

- A. achieve a balance between risk and organizational goal
- B. reduce risk to an acceptable level
- C. ensure that policy development properly considers organizational risk
- D. ensure that all unmitigated risks are accepted by management

**Answer: B**

#### Explanation:

The best strategy for risk management is to reduce risk to an acceptable level, as this will take into account the organization's appetite for risk and the fact that it would not be practical to eliminate all risk. Achieving balance between risk and organizational goals is not always practical. Policy development must consider organizational risks as well as business objectives. It may be prudent to ensure that management understands and accepts risks that it is not willing to mitigate, but that is a practice and is not sufficient to be considered a strategy.

#### NEW QUESTION 264

The MOST effective use of a risk register is to:

- A. identify risks and assign roles and responsibilities for mitigation
- B. identify threats and probabilities
- C. facilitate a thorough review of all IT-related risks on a periodic basis
- D. record the annualized financial amount of expected losses due to risk

**Answer: C**

#### Explanation:

A risk register is more than a simple list—it should be used as a tool to ensure comprehensive documentation, periodic review and formal update of all risk elements in the enterprise's IT and related organization. Identifying risks and assigning roles and responsibilities for mitigation are elements of the register. Identifying threats and probabilities are two elements that are defined in the risk matrix, as differentiated from the broader scope of content in, and purpose for, the risk register. While the annualized loss expectancy (ALE) should be included in the register, this quantification is only a single element in the overall risk analysis program.

#### NEW QUESTION 265

Which of the following would be the MOST important factor to be considered in the loss of mobile equipment with unencrypted data?

- A. Disclosure of personal information
- B. Sufficient coverage of the insurance policy for accidental losses
- C. Intrinsic value of the data stored on the equipment
- D. Replacement cost of the equipment

**Answer: C**

#### Explanation:

When mobile equipment is lost or stolen, the information contained on the equipment matters most in determining the impact of the loss. The more sensitive the information, the greater the liability. If staff carries mobile equipment for business purposes, an organization must develop a clear policy as to what information should be kept on the equipment and for what purpose. Personal information is not defined in the question as the data that were lost. Insurance may be a relatively smaller issue as compared with information theft or opportunity loss, although insurance is also an important factor for a successful business. Cost of equipment would be a less important issue as compared with other choices.

#### NEW QUESTION 268

The impact of losing frame relay network connectivity for 18-24 hours should be calculated using the:

- A. hourly billing rate charged by the carrier
- B. value of the data transmitted over the network
- C. aggregate compensation of all affected business users

D. financial losses incurred by affected business unit

**Answer:** D

**Explanation:**

The bottom line on calculating the impact of a loss is what its cost will be to the organization. The other choices are all factors that contribute to the overall monetary impact.

**NEW QUESTION 270**

An information security manager has been assigned to implement more restrictive preventive controls. By doing so, the net effect will be to PRIMARILY reduce the:

- A. threa
- B. los
- C. vulnerabilit
- D. probabilit

**Answer:** C

**Explanation:**

Implementing more restrictive preventive controls mitigates vulnerabilities but not the threats. Losses and probability of occurrence may not be primarily or directly affected.

**NEW QUESTION 271**

When performing an information risk analysis, an information security manager should FIRST:

- A. establish the ownership of asset
- B. evaluate the risks to the asset
- C. take an asset inventor
- D. categorize the asset

**Answer:** C

**Explanation:**

Assets must be inventoried before any of the other choices can be performed.

**NEW QUESTION 275**

Ongoing tracking of remediation efforts to mitigate identified risks can BEST be accomplished through the use of which of the following?

- A. Tree diagrams
- B. Venn diagrams
- C. Heat charts
- D. Bar charts

**Answer:** C

**Explanation:**

Meat charts, sometimes referred to as stoplight charts, quickly and clearly show the current status of remediation efforts. Venn diagrams show the connection between sets; tree diagrams are useful for decision analysis; and bar charts show relative size.

**NEW QUESTION 276**

Previously accepted risk should be:

- A. re-assessed periodically since the risk can be escalated to an unacceptable level due to revised condition
- B. accepted permanently since management has already spent resources (time and labor) to conclude that the risk level is acceptabl
- C. avoided next time since risk avoidance provides the best protection to the compan
- D. removed from the risk log once it is accepte

**Answer:** A

**Explanation:**

Acceptance of risk should be regularly reviewed to ensure that the rationale for the initial risk acceptance is still valid within the current business context. The rationale for initial risk acceptance may no longer be valid due to change(s) and, hence, risk cannot be accepted permanently. Risk is an inherent part of business and it is impractical and costly to eliminate all risk. Even risks that have been accepted should be monitored for changing conditions that could alter the original decision.

**NEW QUESTION 278**

The security responsibility of data custodians in an organization will include:

- A. assuming overall protection of information asset
- B. determining data classification level
- C. implementing security controls in products they instal

D. ensuring security measures are consistent with polic

**Answer:** D

**Explanation:**

Security responsibilities of data custodians within an organization include ensuring that appropriate security measures are maintained and are consistent with organizational policy. Executive management holds overall responsibility for protection of the information assets. Data owners determine data classification levels for information assets so that appropriate levels of controls can be provided to meet the requirements relating to confidentiality, integrity and availability. Implementation of information security in products is the responsibility of the IT developers.

**NEW QUESTION 283**

Risk acceptance is a component of which of the following?

- A. Assessment
- B. Mitigation
- C. Evaluation
- D. Monitoring

**Answer:** B

**Explanation:**

Risk acceptance is one of the alternatives to be considered in the risk mitigation process. Assessment and evaluation are components of the risk analysis process. Risk acceptance is not a component of monitoring.

**NEW QUESTION 288**

Which of the following is the PRIMARY prerequisite to implementing data classification within an organization?

- A. Defining job roles
- B. Performing a risk assessment
- C. Identifying data owners
- D. Establishing data retention policies

**Answer:** C

**Explanation:**

Identifying the data owners is the first step, and is essential to implementing data classification. Defining job roles is not relevant. Performing a risk assessment is important, but will require the participation of data owners (who must first be identified). Establishing data retention policies may occur after data have been classified.

**NEW QUESTION 292**

After assessing and mitigating the risks of a web application, who should decide on the acceptance of residual application risks?

- A. Information security officer
- B. Chief information officer (CIO)
- C. Business owner
- D. Chief executive officer (CF.O)

**Answer:** C

**Explanation:**

The business owner of the application needs to understand and accept the residual application risks.

**NEW QUESTION 297**

What does a network vulnerability assessment intend to identify?

- A. 0-day vulnerabilities
- B. Malicious software and spyware
- C. Security design flaws
- D. Misconfiguration and missing updates

**Answer:** D

**Explanation:**

A network vulnerability assessment intends to identify known vulnerabilities based on common misconfigurations and missing updates. 0-day vulnerabilities by definition are not previously known and therefore are undetectable. Malicious software and spyware are normally addressed through antivirus and antispyware policies. Security design flaws require a deeper level of analysis.

**NEW QUESTION 301**

During which phase of development is it MOST appropriate to begin assessing the risk of a new application system?

- A. Feasibility
- B. Design

- C. Development
- D. Testing

**Answer:** A

**Explanation:**

Risk should be addressed as early in the development of a new application system as possible. In some cases, identified risks could be mitigated through design changes. If needed changes are not identified until design has already commenced, such changes become more expensive. For this reason, beginning risk assessment during the design, development or testing phases is not the best solution.

**NEW QUESTION 306**

A successful risk management program should lead to:

- A. optimization of risk reduction efforts against cos
- B. containment of losses to an annual budgeted amoun
- C. identification and removal of all man-made threat
- D. elimination or transference of all organizational risk

**Answer:** A

**Explanation:**

Successful risk management should lead to a breakeven point of risk reduction and cost. The other options listed are not achievable. Threats cannot be totally removed or transferred, while losses cannot be budgeted in advance with absolute certainty.

**NEW QUESTION 307**

When the computer incident response team (CIRT) finds clear evidence that a hacker has penetrated the corporate network and modified customer information, an information security manager should FIRST notify:

- A. the information security steering committe
- B. customers who may be impacte
- C. data owners who may be impacte
- D. regulatory- agencies overseeing privac

**Answer:** C

**Explanation:**

The data owners should be notified first so they can take steps to determine the extent of the damage and coordinate a plan for corrective action with the computer incident response team. Other parties will be notified later as required by corporate policy and regulatory requirements.

**NEW QUESTION 311**

Which of (lie following would be the MOST relevant factor when defining the information classification policy?

- A. Quantity of information
- B. Available IT infrastructure
- C. Benchmarking
- D. Requirements of data owners

**Answer:** D

**Explanation:**

When defining the information classification policy, the requirements of the data owners need to be identified. The quantity of information, availability of IT infrastructure and benchmarking may be part of the scheme after the fact and would be less relevant.

**NEW QUESTION 316**

An organization has a process in place that involves the use of a vendor. A risk assessment was completed during the development of the process. A year after the implementation a monetary decision has been made to use a different vendor. What, if anything, should occur?

- A. Nothing, since a risk assessment was completed during developmen
- B. A vulnerability assessment should be conducte
- C. A new risk assessment should be performe
- D. The new vendor's SAS 70 type II report should be reviewe

**Answer:** C

**Explanation:**

The risk assessment process is continual and any changes to an established process should include a new- risk assessment. While a review of the SAS 70 report and a vulnerability assessment may be components of a risk assessment, neither would constitute sufficient due diligence on its own.

**NEW QUESTION 320**

Which of the following BEST describes the scope of risk analysis?



- A. Key financial systems
- B. Organizational activities
- C. Key systems and infrastructure
- D. Systems subject to regulatory compliance

**Answer:** B

**Explanation:**

Risk analysis should include all organizational activities. It should not be limited to subsets of systems or just systems and infrastructure.

**NEW QUESTION 324**

Which of the following roles is PRIMARILY responsible for determining the information classification levels for a given information asset?

- A. Manager
- B. Custodian
- C. User
- D. Owner

**Answer:** D

**Explanation:**

Although the information owner may be in a management position and is also considered a user, the information owner role has the responsibility for determining information classification levels. Management is responsible for higher-level issues such as providing and approving budget, supporting activities, etc. The information custodian is responsible for day-to-day security tasks such as protecting information, backing up information, etc. Users are the lowest level. They use the data, but do not classify the data. The owner classifies the data.

**NEW QUESTION 326**

In performing a risk assessment on the impact of losing a server, the value of the server should be calculated using the:

- A. original cost to acquire
- B. cost of the software store
- C. annualized loss expectancy (ALE).
- D. cost to obtain a replacement

**Answer:** D

**Explanation:**

The value of the server should be based on its cost of replacement. The original cost may be significantly different from the current cost and, therefore, not as relevant. The value of the software is not at issue because it can be restored from backup media. The ALE for all risks related to the server does not represent the server's value.

**NEW QUESTION 328**

The MOST important function of a risk management program is to:

- A. quantify overall risk
- B. minimize residual risk
- C. eliminate inherent risk
- D. maximize the sum of all annualized loss expectancies (ALEs).

**Answer:** B

**Explanation:**

A risk management program should minimize the amount of risk that cannot be otherwise eliminated or transferred; this is the residual risk to the organization. Quantifying overall risk is important but not as critical as the end result. Eliminating inherent risk is virtually impossible. Maximizing the sum of all ALEs is actually the opposite of what is desirable.

**NEW QUESTION 330**

An information security manager is advised by contacts in law enforcement that there is evidence that his/ her company is being targeted by a skilled gang of hackers known to use a variety of techniques, including social engineering and network penetration. The FIRST step that the security manager should take is to:

- A. perform a comprehensive assessment of the organization's exposure to the hacker's technique
- B. initiate awareness training to counter social engineering
- C. immediately advise senior management of the elevated risk
- D. increase monitoring activities to provide early detection of intrusion

**Answer:** C

**Explanation:**

Information about possible significant new risks from credible sources should be provided to management along with advice on steps that need to be taken to counter the threat. The security manager should assess the risk, but senior management should be immediately advised. It may be prudent to initiate an awareness campaign subsequent to sounding the alarm if awareness training is not current. Monitoring activities should also be increased.



#### NEW QUESTION 334

Who would be in the BEST position to determine the recovery point objective (RPO) for business applications?

- A. Business continuity coordinator
- B. Chief operations officer (COO)
- C. Information security manager
- D. Internal audit

**Answer: B**

#### Explanation:

The recovery point objective (RPO) is the processing checkpoint to which systems are recovered. In addition to data owners, the chief operations officer (COO) is the most knowledgeable person to make this decision. It would be inappropriate for the information security manager or an internal audit to determine the RPO because they are not directly responsible for the data or the operation.

#### NEW QUESTION 336

Which of the following measures would be MOST effective against insider threats to confidential information?

- A. Role-based access control
- B. Audit trail monitoring
- C. Privacy policy
- D. Defense-in-depth

**Answer: A**

#### Explanation:

Role-based access control provides access according to business needs; therefore, it reduces unnecessary- access rights and enforces accountability. Audit trail monitoring is a detective control, which is 'after the fact.' Privacy policy is not relevant to this risk. Defense-in-depth primarily focuses on external threats

#### NEW QUESTION 340

The MAIN reason why asset classification is important to a successful information security program is because classification determines:

- A. the priority and extent of risk mitigation effort
- B. the amount of insurance needed in case of loss
- C. the appropriate level of protection to the asset
- D. how protection levels compare to peer organization

**Answer: C**

#### Explanation:

Protection should be proportional to the value of the asset. Classification is based upon the value of the asset to the organization. The amount of insurance needed in case of loss may not be applicable in each case. Peer organizations may have different classification schemes for their assets.

#### NEW QUESTION 341

An organization is already certified to an international security standard. Which mechanism would BEST help to further align the organization with other data security regulatory requirements as per new business needs?

- A. Key performance indicators (KPIs)
- B. Business impact analysis (BIA)
- C. Gap analysis
- D. Technical vulnerability assessment

**Answer: C**

#### Explanation:

Gap analysis would help identify the actual gaps between the desired state and the current implementation of information security management. BIA is primarily used for business continuity planning. Technical vulnerability assessment is used for detailed assessment of technical controls, which would come later in the process and would not provide complete information in order to identify gaps.

#### NEW QUESTION 342

Which of the following security activities should be implemented in the change management process to identify key vulnerabilities introduced by changes?

- A. Business impact analysis (BIA)
- B. Penetration testing
- C. Audit and review
- D. Threat analysis

**Answer: B**

#### Explanation:

Penetration testing focuses on identifying vulnerabilities. None of the other choices would identify vulnerabilities introduced by changes.

#### NEW QUESTION 346

Data owners are PRIMARILY responsible for establishing risk mitigation methods to address which of the following areas?

- A. Platform security
- B. Entitlement changes
- C. Intrusion detection
- D. Antivirus controls

**Answer: B**

#### Explanation:

Data owners are responsible for assigning user entitlements and approving access to the systems for which they are responsible. Platform security, intrusion detection and antivirus controls are all within the responsibility of the information security manager.

#### NEW QUESTION 349

A common concern with poorly written web applications is that they can allow an attacker to:

- A. gain control through a buffer overflo
- B. conduct a distributed denial of service (DoS) attac
- C. abuse a race conditio
- D. inject structured query language (SQL) statement

**Answer: D**

#### Explanation:

Structured query language (SQL) injection is one of the most common and dangerous web application vulnerabilities. Buffer overflows and race conditions are very difficult to find and exploit on web applications. Distributed denial of service (DoS) attacks have nothing to do with the quality of a web application.

#### NEW QUESTION 353

The recovery time objective (RTO) is reached at which of the following milestones?

- A. Disaster declaration
- B. Recovery of the backups
- C. Restoration of the system
- D. Return to business as usual processing

**Answer: C**

#### Explanation:

The recovery time objective (RTO) is based on the amount of time required to restore a system; disaster declaration occurs at the beginning of this period. Recovery of the backups occurs shortly after the beginning of this period. Return to business as usual processing occurs significantly later than the RTO. RTO is an "objective," and full restoration may or may not coincide with the RTO. RTO can be the minimum acceptable operational level, far short of normal operations.

#### NEW QUESTION 355

Which of the following is the MOST usable deliverable of an information security risk analysis?

- A. Business impact analysis (BIA) report
- B. List of action items to mitigate risk
- C. Assignment of risks to process owners
- D. Quantification of organizational risk

**Answer: B**

#### Explanation:

Although all of these are important, the list of action items is used to reduce or transfer the current level of risk. The other options materially contribute to the way the actions are implemented.

#### NEW QUESTION 356

What mechanisms are used to identify deficiencies that would provide attackers with an opportunity to compromise a computer system?

- A. Business impact analyses
- B. Security gap analyses
- C. System performance metrics
- D. Incident response processes

**Answer: B**

#### Explanation:

A security gap analysis is a process which measures all security controls in place against typically good business practice, and identifies related weaknesses. A business impact analysis is less suited to identify security deficiencies. System performance metrics may indicate security weaknesses, but that is not their primary purpose. Incident response processes exist for cases where security weaknesses are exploited.

#### NEW QUESTION 359

After a risk assessment, it is determined that the cost to mitigate the risk is much greater than the benefit to be derived. The information security manager should recommend to business management that the risk be:

- A. transferre
- B. treate
- C. accepte
- D. terminate

**Answer: C**

#### Explanation:

When the cost of control is more than the cost of the risk, the risk should be accepted. Transferring, treating or terminating the risk is of limited benefit if the cost of that control is more than the cost of the risk itself.

#### NEW QUESTION 361

Which of the following would generally have the GREATEST negative impact on an organization?

- A. Theft of computer software
- B. Interruption of utility services
- C. Loss of customer confidence
- D. Internal fraud resulting in monetary loss

**Answer: C**

#### Explanation:

Although the theft of software, interruption of utility services and internal frauds are all significant, the loss of customer confidence is the most damaging and could cause the business to fail.

#### NEW QUESTION 364

Which of the following techniques MOST clearly indicates whether specific risk-reduction controls should be implemented?

- A. Countermeasure cost-benefit analysis
- B. Penetration testing
- C. Frequent risk assessment programs
- D. Annual loss expectancy (ALE) calculation

**Answer: A**

#### Explanation:

In a countermeasure cost-benefit analysis, the annual cost of safeguards is compared with the expected cost of loss. This can then be used to justify a specific control measure. Penetration testing may indicate the extent of a weakness but, by itself, will not establish the cost/benefit of a control. Frequent risk assessment programs will certainly establish what risk exists but will not determine the maximum cost of controls. Annual loss expectancy (ALE) is a measure which will contribute to the value of the risk but, alone, will not justify a control.

#### NEW QUESTION 365

Which of the following is the MOST effective way to treat a risk such as a natural disaster that has a low probability and a high impact level?

- A. Implement countermeasure
- B. Eliminate the ris
- C. Transfer the ris
- D. Accept the ris

**Answer: C**

#### Explanation:

Risks are typically transferred to insurance companies when the probability of an incident is low but the impact is high. Examples include: hurricanes, tornados and earthquakes. Implementing countermeasures may not be the most cost-effective approach to security management. Eliminating the risk may not be possible. Accepting the risk would leave the organization vulnerable to a catastrophic disaster which may cripple or ruin the organization. It would be more cost effective to pay recurring insurance costs than to be affected by a disaster from which the organization cannot financially recover.

#### NEW QUESTION 367

Based on the information provided, which of the following situations presents the GREATEST information security risk for an organization with multiple, but small, domestic processing locations?

- A. Systems operation procedures are not enforced
- B. Change management procedures are poor
- C. Systems development is outsourced
- D. Systems capacity management is not performed

**Answer: B**

#### Explanation:

The lack of change management is a severe omission and will greatly increase information security risk. Since procedures are generally nonauthoritative, their lack

of enforcement is not a primary concern. Systems that are developed by third-party vendors are becoming commonplace and do not represent an increase in security risk as much as poor change management. Poor capacity management may not necessarily represent a security risk.

#### NEW QUESTION 369

The criticality and sensitivity of information assets is determined on the basis of:

- A. threat assessmen
- B. vulnerability assessmen
- C. resource dependency assessmen
- D. impact assessmen

**Answer: D**

#### Explanation:

The criticality and sensitivity of information assets depends on the impact of the probability of the threats exploiting vulnerabilities in the asset, and takes into consideration the value of the assets and the impairment of the value. Threat assessment lists only the threats that the information asset is exposed to. It does not consider the value of the asset and impact of the threat on the value. Vulnerability assessment lists only the vulnerabilities inherent in the information asset that can attract threats. It does not consider the value of the asset and the impact of perceived threats on the value. Resource dependency assessment provides process needs but not impact.

#### NEW QUESTION 371

The MOST appropriate owner of customer data stored in a central database, used only by an organization's sales department, would be the:

- A. sales departmen
- B. database administrato
- C. chief information officer (CIO).
- D. head of the sales departmen

**Answer: D**

#### Explanation:

The owner of the information asset should be the person with the decision-making power in the department deriving the most benefit from the asset. In this case, it would be the head of the sales department. The organizational unit cannot be the owner of the asset because that removes personal responsibility. The database administrator is a custodian. The chief information officer (CIO) would not be an owner of this database because the CTO is less likely to be knowledgeable about the specific needs of sales operations and security concerns.

#### NEW QUESTION 375

Which of the following would be of GREATEST importance to the security manager in determining whether to accept residual risk?

- A. Historical cost of the asset
- B. Acceptable level of potential business impacts
- C. Cost versus benefit of additional mitigating controls
- D. Annualized loss expectancy (ALE)

**Answer: C**

#### Explanation:

The security manager would be most concerned with whether residual risk would be reduced by a greater amount than the cost of adding additional controls. The other choices, although relevant, would not be as important.

#### NEW QUESTION 376

A security risk assessment exercise should be repeated at regular intervals because:

- A. business threats are constantly changin
- B. omissions in earlier assessments can be addresse
- C. repetitive assessments allow various methodologie
- D. they help raise awareness on security in the busines

**Answer: A**

#### Explanation:

As business objectives and methods change, the nature and relevance of threats change as well. Choice B does not, by itself, justify regular reassessment. Choice C is not necessarily true in all cases. Choice D is incorrect because there are better ways of raising security awareness than by performing a risk assessment.

#### NEW QUESTION 378

For risk management purposes, the value of an asset should be based on:

- A. original cos
- B. net cash flo
- C. net present valu
- D. replacement cos

**Answer:**

D

**Explanation:**

The value of a physical asset should be based on its replacement cost since this is the amount that would be needed to replace the asset if it were to become damaged or destroyed. Original cost may be significantly different than the current cost of replacing the asset. Net cash flow and net present value do not accurately reflect the true value of the asset.

**NEW QUESTION 380**

Which of the following is the MAIN reason for performing risk assessment on a continuous basis'?

- A. Justification of the security budget must be continually mad
- B. New vulnerabilities are discovered every da
- C. The risk environment is constantly changin
- D. Management needs to be continually informed about emerging risk

**Answer: C**

**Explanation:**

The risk environment is impacted by factors such as changes in technology, and business strategy. These changes introduce new threats and vulnerabilities to the organization. As a result, risk assessment should be performed continuously. Justification of a budget should never be the main reason for performing a risk assessment. New vulnerabilities should be managed through a patch management process. Informing management about emerging risks is important, but is not the main driver for determining when a risk assessment should be performed.

**NEW QUESTION 383**

The MOST effective way to incorporate risk management practices into existing production systems is through:

- A. policy developmen
- B. change managemen
- C. awareness trainin
- D. regular monitorin

**Answer: B**

**Explanation:**

Change is a process in which new risks can be introduced into business processes and systems. For this reason, risk management should be an integral component of the change management process. Policy development, awareness training and regular monitoring, although all worthwhile activities, are not as effective as change management.

**NEW QUESTION 386**

Which of the following is the BEST method to ensure the overall effectiveness of a risk management program?

- A. User assessments of changes
- B. Comparison of the program results with industry standards
- C. Assignment of risk within the organization
- D. Participation by all members of the organization

**Answer: D**

**Explanation:**

Effective risk management requires participation, support and acceptance by all applicable members of the organization, beginning with the executive levels. Personnel must understand their responsibilities and be trained on how to fulfill their roles.

**NEW QUESTION 389**

Which of the following steps should be performed FIRST in the risk assessment process?

- A. Staff interviews
- B. Threat identification
- C. Asset identification and valuation
- D. Determination of the likelihood of identified risks

**Answer: C**

**Explanation:**

The first step in the risk assessment methodology is a system characterization, or identification and valuation, of all of the enterprise's assets to define the boundaries of the assessment. Interviewing is a valuable tool to determine qualitative information about an organization's objectives and tolerance for risk. Interviews are used in subsequent steps. Identification of threats comes later in the process and should not be performed prior to an inventory since many possible threats will not be applicable if there is no asset at risk. Determination of likelihood comes later in the risk assessment process.

**NEW QUESTION 391**

Because of its importance to the business, an organization wants to quickly implement a technical solution which deviates from the company's policies. An information security manager should:



- A. conduct a risk assessment and allow or disallow based on the outcom
- B. recommend a risk assessment and implementation only if the residual risks are accepte
- C. recommend against implementation because it violates the company's policie
- D. recommend revision of current polic

**Answer: B**

**Explanation:**

Whenever the company's policies cannot be followed, a risk assessment should be conducted to clarify the risks. It is then up to management to accept the risks or to mitigate them. Management determines the level of risk they are willing to take. Recommending revision of current policy should not be triggered by a single request.

**NEW QUESTION 392**

A company recently developed a breakthrough technology. Since this technology could give this company a significant competitive edge, which of the following would FIRST govern how this information is to be protected?

- A. Access control policy
- B. Data classification policy
- C. Encryption standards
- D. Acceptable use policy

**Answer: B**

**Explanation:**

Data classification policies define the level of protection to be provided for each category of data. Without this mandated ranking of degree of protection, it is difficult to determine what access controls or levels of encryption should be in place. An acceptable use policy is oriented more toward the end user and, therefore, would not specifically address what controls should be in place to adequately protect information.

**NEW QUESTION 397**

Which of the following groups would be in the BEST position to perform a risk analysis for a business?

- A. External auditors
- B. A peer group within a similar business
- C. Process owners
- D. A specialized management consultant

**Answer: C**

**Explanation:**

Process owners have the most in-depth knowledge of risks and compensating controls within their environment. External parties do not have that level of detailed knowledge on the inner workings of the business. Management consultants are expected to have the necessary skills in risk analysis techniques but are still less effective than a group with intimate knowledge of the business.

**NEW QUESTION 402**

A mission-critical system has been identified as having an administrative system account with attributes that prevent locking and change of privileges and name. Which would be the BEST approach to prevent successful brute forcing of the account?

- A. Prevent the system from being accessed remotely
- B. Create a strong random password
- C. Ask for a vendor patch
- D. Track usage of the account by audit trails

**Answer: B**

**Explanation:**

Creating a strong random password reduces the risk of a successful brute force attack by exponentially increasing the time required. Preventing the system from being accessed remotely is not always an option in mission-critical systems and still leaves local access risks. Vendor patches are not always available, tracking usage is a detective control and will not prevent an attack.

**NEW QUESTION 406**

The purpose of a corrective control is to:

- A. reduce adverse event
- B. indicate compromis
- C. mitigate impac
- D. ensure complianc

**Answer: C**

**Explanation:**

Corrective controls serve to reduce or mitigate impacts, such as providing recovery capabilities. Preventive controls reduce adverse events, such as firewalls. Compromise can be detected by detective controls, such as intrusion detection systems (IDSs). Compliance could be ensured by preventive controls, such as access controls.



**NEW QUESTION 407**

.....

## Thank You for Trying Our Product

### We offer two products:

1st - We have Practice Tests Software with Actual Exam Questions

2nd - Questions and Answers in PDF Format

### CISM Practice Exam Features:

- \* CISM Questions and Answers Updated Frequently
- \* CISM Practice Questions Verified by Expert Senior Certified Staff
- \* CISM Most Realistic Questions that Guarantee you a Pass on Your FirstTry
- \* CISM Practice Test Questions in Multiple Choice Formats and Updatesfor 1 Year

**100% Actual & Verified — Instant Download, Please Click**  
**[Order The CISM Practice Test Here](#)**